
ISSUANCE DATE: December 21, 2016

U.S. Agency for International Development’s (USAID) Office of Food for Peace (FFP) is the U.S. Government (USG) leader in international food assistance. The purpose of this Annual Program Statement (APS) is to disseminate the necessary information to enable prospective applicants to apply for USAID FFP emergency food assistance awards using Title II and/or Emergency Food Security Program (EFSP) resources.

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I. FUNDING OPPORTUNITY DESCRIPTION

A. AUTHORITIES

Any awards issued under this APS will be made under the Food for Peace Act (FFP Act), as amended by the Agricultural Act of 2014, or under the Foreign Assistance Act of 1961 (FAA), as amended.

Title II of the FFP Act authorizes the USAID Administrator to establish programs to provide agricultural commodities to foreign countries on behalf of the people of the United States and to provide assistance to address famine and food crises, and respond to emergency food needs, arising from man-made and natural disasters; combat malnutrition, especially in children and mothers; carry out activities that attempt to alleviate the causes of hunger, mortality and morbidity; promote economic and community development; promote food security and support sound environmental practices; carry out feeding programs; and build resilience to mitigate and prevent food crises and reduce the future need of emergency aid. The preponderance of Title II resources must be used to fund U.S. in-kind assistance interventions, under which the USG procures commodities from U.S. producers and then provides the commodities and associated costs to an implementing agency for use in programs to enhance the food security of vulnerable populations.

The Agricultural Act of 2014 amended the FFP Act such that Section 202(e) funding may now be used to establish and enhance Title II programs, which represents an expansion over prior legislation. Thus, a portion of FFP’s Title II resources may be used to enhance Title II activities, including with cash transfers, food vouchers, local and regional procurement (LRP) and complementary activities linked to the provision of food assistance. For more information on Title II Section 202(e) applicants can refer to Food for Peace Information Bulletin 14-01.

The FAA authorizes the provision of international disaster relief, rehabilitation, and preparedness, through the International Disaster Assistance (IDA) account. Section 7 of the Global Food Security Act of 2016 amended the FAA of 1961 and authorized the emergency food security program (EFSP) within the IDA account to provide funds, transfers, vouchers, and agricultural commodities acquired through local and regional procurement to meet emergency needs arising from manmade and natural disaster. FFP relies on the IDA authority, including the new EFSP authority, to provide market-based food assistance, which includes local, regional and international purchase of food, and other interventions such as food vouchers and cash transfers to facilitate the availability of and/or access to food. For the purposes of this APS, market-based food assistance refers to those modalities which utilize and reinforce existing market systems within a country or within the region.

B. PROGRAM OBJECTIVES AND SCOPE

FFP’s Mission is to reduce hunger and malnutrition and ensure that adequate, safe and nutritious food is available, accessible to, and well-utilized by all individuals at all times to support a healthy and productive life. Through its emergency programs, FFP provides food
assistance to save lives, reduce suffering, and support the early recovery of populations affected by both acute and protracted emergencies.

FFP responds to emergency situations, or crises, where the food supply is severely disrupted and populations lack access to sufficient food through normally available means such as production, barter, or purchase in markets. Such situations may involve drought, floods, earthquakes, and/or civil conflict. An economic shock such as a rise in food prices due to global price increases, or reduced remittances due to a recession, will be considered an aggravating rather than primary factor for determining eligibility for emergency food assistance. In addition to resource transfers to help populations meet immediate food needs, FFP emergency programs may be accompanied by complementary programming that has a direct impact on food security.

Across all programs, FFP strives to uphold the following principles:

- Do no harm in the process of providing food or other food assistance resources;
- Strive to keep the interests and voice of the vulnerable at the center of our work;
- Adhere to the highest standards of human rights, respect and dignity in our provision of assistance;
- Provide access to food to those in greatest need in an impartial manner, without bias or prejudice; and
- Enable communities to find durable means to meet their own food security needs.

I. Eligible Food Security Responses

FFP defines three categories of emergency activities which may be eligible for funding under this APS:

a. **Relief** - Activities that meet the immediate, life-saving food assistance needs of populations directly affected by an identifiable shock, or which protect livelihoods from further degradation.

b. **Recovery** - Activities implemented for a specified, appropriate timeframe that assist populations recovering from an identifiable shock and, if possible, place them on a trajectory that facilitates their return to at least a subsistence level and capable of participating in development activities.

c. **Protracted Crisis** - Activities that meet the food needs of populations in those environments in which a significant proportion of the population is acutely vulnerable to death, disease, and disruption of livelihoods over a prolonged period of time.

Given that emergency resources are limited, priority will be given first to life-saving relief interventions, and then to early recovery and protracted crises. For each of the categories of emergency assistance, FFP expects that the value of the emergency food assistance resources
going directly to the participants (value transferred including commodity value or cash/voucher value to be distributed plus transfer costs, such as transfer fees, shipping) will constitute the majority of total proposed costs.

USAID’s focused resilience-building efforts are multi-year, multi-sectoral and multi-partner projects. If unique conditions on the ground merit the inclusion of FFP emergency activities in one of these joint efforts or similar strategic opportunity, FFP may issue a standalone solicitation for multi-year work separate from this document. Shorter-term emergency and recovery food security interventions supported under this APS may mitigate the impact of shocks, prevent the erosion of household assets and livelihoods, and accelerate recovery—contributing to the future resilience of affected households and communities. FFP will confer with the Office of U.S. Foreign Disaster Assistance (OFDA) in evaluating and making a final determination for applications that involve sectors where OFDA is the designated lead USAID emergency response office.

Under this APS, FFP has identified a number of standard modalities for use in implementing activities to achieve relief, recovery, or protracted crisis response objectives. FFP encourages partners to consider whichever modality or combination of modalities is best suited to the emergency context. FFP recognizes that emergency circumstances may require flexibility to switch between approved modalities over the life of the award. An awardee should consult with their Agreement Officer’s Representative (AOR) under these circumstances to determine what approvals, if any, are needed.

Food Assistance Transfer Modalities

- **Local procurement** – the purchase of food or specialized nutritious foods within a country affected by an emergency.
- **Regional procurement** – the purchase of food or specialized nutritious foods from a country that is within the same continent.
- **International procurement** - the purchase of food or specialized nutritious foods from a country that is not located within the same continent as the country in which the commodities will be used. International procurement will only be approved under rare circumstances in which neither local/regional markets nor U.S. in-kind food are sufficient to meet the needs in an urgent crisis and will require specific justification.

**Note:** FFP prioritizes procurement in developing countries. Consequently, all local, regional and international purchases must procure commodities with both source and origin in countries listed in the “Lower Middle Income Countries and Territories” level or below on the Official Development Assistance (ODA) recipients list of the Organization for Economic Cooperation and Development’s (OECD) Development Assistance Committee (DAC) unless the country in which the commodities are to be procures is itself impacted by the same crisis. A commodity’s source is the country from which the seller ships the commodity, and origin is the country in which the commodity was produced. See [FFPIB 16-01](#) for further details on FFP’s policy on source and origin.
Any deviation from this requirement should be explicitly identified in the application with justification for the requested waiver.

- **Title II U.S. in-kind food aid** – the provision of U.S. food commodities procured through the regular ordering process or drawn from pre-positioned stocks, as determined by FFP, with associated costs for distribution, transport and storage to food insecure participants in the affected country.

  **Note:** For U.S. in-kind food aid, applicants must request commodities on FFP’s commodity price list. Note that specialized food aid commodities, such as emergency food products or ready to use supplementary foods (RUSF) require specifically tailored interventions. Requests for these specialized commodities will be considered on a case-by-case basis.

- **Food vouchers**
  The targeted provision of vouchers that are redeemable for food to participants who are affected by an emergency and who lack economic access to food stocks that are readily available in the local markets of the affected country.

- **Cash transfers**
  The targeted provision of money to participants who lack economic access to food stocks that are readily available in the local markets of the affected country.

- **Market strengthening**
  Assistance provided to improve a crisis-affected group’s situation by providing support to a critical market system they rely on, often utilizing a transfer modality but not necessarily at the household level. Support can be provided to market actors, market infrastructures and services, or market environment. Applications proposing market strengthening support must include methods to measure food security related outcomes for the emergency-affected population. Market development (i.e., activities intended primarily to promote market linkages that did not exist pre-crisis) will generally be considered outside the scope of emergency response.

**Other Food Security Interventions**

- **Complementary Food Security Programming**
  Activities that complement the primary mechanisms for providing food assistance, directly support one of the modalities above, but are not intrinsic to the core transfer-based modalities.

  **Complementary food security programming must not exceed 20 percent of the total proposed budget of any application (including all supporting costs) and must be justified as contributing to the project’s ability to achieve emergency food and/or nutrition security outcomes. In addition, complementary food security programming**
Based on their potential to contribute to the stabilization of household and community availability and access to adequate nutritious food, complementary programming may include but is not limited to:

- **Agriculture and food security**: including support responding to assessed need for agricultural inputs such as seeds, tools, fodder, as well as agriculture-related training and/or home gardens.

- **Livelihoods**: including support for community-level savings (but not to include capitalization or recapitalization of savings groups) and restoration of livelihoods.

- **Nutrition**: including support for community-based services to address immediate determinants of malnutrition, such as community-based management of acute malnutrition (CMAM), integrated management of acute malnutrition (IMAM), promotion of appropriate infant and young child feeding practices in emergencies and/or other social and behavior change communication associated with the food emergency, or distribution of locally/regionally procured nutrition products to address immediate determinants of malnutrition.

- **Water, Sanitation, and Hygiene (WASH)**: including support for hygiene promotion, environmental health (such as solid waste management, drainage, and vector control), and sanitation programming.

- **Coordination support**: Clusters, working groups or other sub-cluster working groups which are relevant to support a more effective and coordinated food security responses to the specific shock (e.g., food security cluster, logistics cluster).

- **Efforts to strengthen gender equity, empower youth, or improve cohesion**: linkages and dispute resolution mechanisms between identity groups when such factors can be directly linked to improved food security.

Monetization of commodities will typically not be permitted under this APS. However, on an exceptional basis, applicants may propose a Title II-funded market access program activity for review and consideration. For additional information on market access programs, see the [Market Assistance Program Field Manual](#).
II. AWARD INFORMATION

A. PROJECT DURATION
Resources available under this APS are prioritized to address immediate emergency relief and early recovery food assistance needs. Immediate relief activities should not exceed 12 months in duration and should be justified based on need. For populations that are affected by protracted crises—such as refugees or internally displaced persons—needs must be periodically reassessed. Applications for recovery or relief-to-recovery activities should not exceed 18 months. Awards may be subsequently extended based on needs and conditions on the ground, and such funded extensions will typically require a new submission under the concept paper criteria outlined in this APS (including justification of on-going need). Current awardees should contact their Agreement Officer’s Representative to determine whether to seek an extension or request a new award.

B. ANTICIPATED FUNDING AVAILABILITY
Absent exceptional circumstances, USAID anticipates that EFSP awards will not exceed $30 million for any one award. In-kind funding may exceed $30 million. This level of funding is provided for planning purposes only. Project applications can be submitted above or below this dollar amount, and will be considered based on the strength and appropriateness of the applicant’s proposed project.

C. COST SHARE
No cost share is required. Where possible, all applications, particularly those that are recovery-focused, should include activities that are integrated with activities in other sectors, layered with other investments in the same communities, and/or sequenced with activities that will further enhance the food security of the target population.

D. ANTICIPATED NUMBER OF AWARDS
USAID plans to make multiple awards in the form of grants under this APS. Nevertheless, USAID reserves the right to make any awards in form of cooperative agreements, not to make any awards at all, or to limit the number of awards made to a particular region or country. There is no limit regarding either the number of applications that an organization may submit or the number of awards FFP may approve for a given region or country or to a specific organization.

E. SCHEDULE
This APS is open indefinitely and will remain open until an APS amendment is issued to establish a closing date. Concept papers may be submitted at any time until the APS closes. The timing of specific events such as the agricultural season should be taken into account when submitting to ensure that key activities will start on time. USAID intends to review applications as they are submitted, but USAID may issue amendments or addenda to this APS to request concept papers or applications for particular countries or regions of interest. USAID will post amendments or addenda to Grants.gov (through which organizations may sign up to receive notifications of changes), and to the FFP Emergency Food Assistance website. USAID may issue amendments or
addenda to this APS for other reasons, such as to establish deadlines or notify interested parties that no further funding is available.

III. ELIGIBILITY INFORMATION

A. Eligible Partners

Under this APS, the applicant must be:

I. For Title II Emergency Food Assistance Projects

   a. A private voluntary organization (PVO) or cooperative that is, to the extent practicable, registered with the USAID Administrator, or

   b. A public international organization (PIO), such as the United Nations (UN) World Food Program.

      o A PVO is a U.S. private voluntary organization, international private voluntary organization or a local private voluntary organization as defined in 22 CFR 203.2. and as described in the Private Voluntary Organization Conditions of Registration on the USAID website.

      o A PVO includes U.S. and non-U.S. nonprofit, non-governmental organizations (NGOs) (1) as defined in Section 402 of the Food for Peace Act; (2) as described in the PVO Conditions of Registration on the USAID website; and (3) in accordance with ADS 303.

   c. In addition, according to Title II of the FFP Act, USAID may provide Title II resources and agricultural commodities to meet emergency food needs through governments in such a manner and on such terms and conditions as USAID determines appropriate to respond to the emergency.

2. For EFSP Projects

   a. A U.S. or non-U.S. NGO, including PVOs, or

   b. An organization designated by USAID as a PIO such as the UN World Food Program.

   An NGO is defined by USAID as any non-governmental organization or entity, whether non-profit or profit-making.
B. Non-eligible Partners

Under this APS, for both Title II and EFSP, USAID will not accept applications from, or provide resources to individuals, parastatal organizations, or U.S. Government departments and agencies. Note that EFSP resources cannot be awarded to governments.

C. New Partners

USAID encourages concept papers from potential new partners. However, awards to these new organizations may be delayed as the USAID Agreement Officer may need to undertake pre-award risk assessments as discussed in ADS 303.3.9. These pre-award risk assessments may affect implementation dates and activities; new partners should take this into account. Potential new partners might wish to consider collaborating with those organizations that have met the criteria described in the ADS in an attempt to expedite review and approval.

IV. APPLICATION AND SUBMISSION INFORMATION

The APS applies to both new proposed interventions and funded extensions or modifications of existing FFP-funded emergency projects. All submissions should be completed online through the Food for Peace Management Information System (FFPMIS). This includes revised application documents.

FFPMIS can be accessed at https://usaid-ffp.entellitrak.com/.

- User guides and additional FFPMIS resources can be found on the Technical and Operational Performance Support (TOPS) Program website.
- Any technical questions on use of FFPMIS should be emailed to FFPMIS_Support@devis.com. The FFPMIS helpdesk is staffed from 9:00 a.m. to 5:00 p.m., Monday through Friday.

FFPMIS submissions will require a combination of data entry and document uploads for concept papers, applications, and reporting. All uploaded documents should be completed in accordance with the format detailed in this APS and must adhere to the following:

- Written in English, single spaced and in 12-point Times New Roman font, including all text in tables or charts; with the exception of the overview tables for the Concept Paper and the Full Application which are allowed to use 8-point Times New Roman font.
- Narratives should be prepared in Microsoft Word with print areas set to 8.5 x 11 inch, letter-sized paper and one-inch margins, left justification and a footer on each page including page numbers, date of submission, proposed country, and applicant name;
Spreadsheets should be prepared in Microsoft Excel, with print areas set to 8.5 x 11 inch, letter-sized paper; Official (signed) documents, memoranda and certifications may be submitted as Adobe PDF files; and Emailed, hard copy, and faxed concept papers and applications are not acceptable.

Please ensure that all documents including the budget are prepared in a printer-friendly format.

USAID requires applicants to submit a brief concept paper prior to submitting a full application. Applicants may submit concept papers for projects requesting Title II U.S. in-kind resources only, other modalities, or a combination of Title II U.S. in-kind and other modalities, as warranted. Please see Section IV. A. below for guidance on how to submit a concept paper.

Applicants need only submit one concept paper, even if they are requesting both in-kind and market-based food assistance resources. Applicants should submit concept papers without specifying the funding source for market-based modalities. USAID will decide how any approved market-based modalities will be funded.

Potential applicants shall contact the USAID Agreement Officer for this APS through the following mechanisms:

- Contact ffpemergencygrants@usaid.gov with any questions or comments relating to an emergency project application.
- Technical questions on FFPMIS should be emailed to FFPMIS_support@devis.com.

Note: Pre-award contact with any other USG personnel or FFP's institutional support contractors may result in disqualification of the concept paper or application.

A. CONCEPT PAPER (5 pages Max)

USAID encourages applicants to submit concept papers as soon as possible and applications, if requested, within two weeks in order to ensure the response occurs in a timely manner. USAID will work with applicants and potential partners to address needed changes should the situation evolve and more information becomes available.

The Concept Paper submission package must include:

1. Project Overview Table (one page)
2. Concept Technical Information (5 page max)
3. Budget Overview
4. Map of the proposed target area(s)

Note: Project Overview Table, Budget Overview and the map do not count as part of the 5 pages max.
USAID understands that the information in the concept papers will be preliminary and may change in the final application.

1. **Project Overview Table** that may include in-kind food aid resources, market-based modalities, and/or complementary activities, as applicable. Applicants must complete and submit the following table with their concept paper.
### Project Overview Table

<table>
<thead>
<tr>
<th>Organization Name:</th>
<th>Name, Title and E-mail Address of Point of Contact:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Project Title (if applicable):</td>
<td>Total Funding Level Requested / Total Operation Funding Level (if Multi-donor):</td>
</tr>
<tr>
<td>Start and End Date of Award:</td>
<td>Start and End Date of Operation (if Multi-donor):</td>
</tr>
</tbody>
</table>

#### Country and Geographic Administrative Unit(s) (in the country):

<table>
<thead>
<tr>
<th>Activity</th>
<th>Modality</th>
<th>District</th>
<th>Region</th>
<th>Transfer Amount</th>
<th>Percentage of kcal needs met</th>
<th>Unit of Transfer</th>
<th>Number of Distributions</th>
<th>Interval</th>
<th>Number of Households</th>
<th>Number of Individuals</th>
<th>Total Transfer ($ and MT if applicable)</th>
<th>Other Costs (Freight, Staffing, Overhead)</th>
<th>Cost Per Individual*</th>
</tr>
</thead>
<tbody>
<tr>
<td>E.g., Cash for Work</td>
<td>Cash Transfer</td>
<td>Pulaski, Citrus, Fairfax</td>
<td>Ouachita</td>
<td>$100</td>
<td>70%</td>
<td>Household</td>
<td>3</td>
<td>Monthly</td>
<td>5,000</td>
<td>30,000</td>
<td>$1,500,000</td>
<td>$700,000</td>
<td>220.00</td>
</tr>
<tr>
<td>E.g., General Food Distribution</td>
<td>In-Kind (U.S.)</td>
<td>Orange</td>
<td>So Cal</td>
<td>17 kg</td>
<td>100%</td>
<td>Individual</td>
<td>6</td>
<td>Monthly</td>
<td>5,000</td>
<td>30,000</td>
<td>3.06 MT [$1,500,000]</td>
<td>$2,000,000</td>
<td>19.44</td>
</tr>
</tbody>
</table>

#### Total (Unique Individuals / Households)

<table>
<thead>
<tr>
<th>Number of Households</th>
<th>Number of Individuals</th>
<th>Total Transfer ($ and MT if applicable)</th>
<th>Other Costs (Freight, Staffing, Overhead)</th>
<th>Cost Per Individual*</th>
</tr>
</thead>
<tbody>
<tr>
<td>5,000</td>
<td>30,000</td>
<td>$3,000,000</td>
<td>$2,700,000</td>
<td>19.44</td>
</tr>
</tbody>
</table>

* Formula = (Total Transfer + Other Activity Costs) / (Number of Individuals X Number of Distributions)
2. **Concept Technical Information** (must not exceed five pages)
   Concept papers that exceed this limit may be rejected without review.

   a. **Emergency Description** (half a page to one page)
      Explain the food and nutrition security emergency. Provide details outlining what portion of the population has been affected by the food security emergency (breadth) and the severity of current and projected food insecurity at the household level (depth) as they relate to the conditions in a normal year.

      Recognizing the need for rapid action and that available information will vary significantly based on stage of the emergency and context, please provide, as available:

      - **Specific indicators of acute food and nutrition insecurity in the targeted geographic area** Depending on the stage of the emergency, this might include leading indicators (such as rainfall, projected yields, Famine Early Warning Systems Network [FEWS NET] projections, disruption of livelihoods, disruption of markets, price volatility, displacement, etc.) or following indicators (such as food consumption score, household hunger scale, coping strategies index, or seasonally atypical levels of malnutrition) as well as qualitative findings. The level of detail should reflect data available at time of submission and outline any ongoing or planned assessments that would influence project design.

      - **Scale and Context**
        How many people are affected and how severely in the targeted geographic area? How does that compare to the overall population in the targeted geographic area? How do current conditions (agricultural yields, malnutrition levels, etc.) compare to the seasonal trend historically? Relative to the five year average? Has the government declared an emergency or asked for international assistance?

      - **Social Dynamic**
        Briefly describe the targeted community context with particular regard to on-going tensions among identity groups and other aspects of social cohesion that need to inform the response, including attention to age and gender factors.

      - **Gap Analysis**
        Who are the other food security actors in the proposed geographic area? How are you coordinating this food security activity with other humanitarian and government actors to maximize impact and avoid duplication?
• A map highlighting the proposed geographic administrative units
  (This map does not count as part of the 5 page maximum.)

If a published assessment is used (e.g., a UN appeal), cite the source including title, author, and date of publication. If citing assessment findings that are not publicly available, please include a copy of the assessment as an attachment to the concept paper, if possible.

b. Project Summary and Objective (no more than one page).
• What activities are you proposing to address the food and nutrition security needs described above and why?
• How did you determine the size of the ration or transfer?
• If providing a transfer, is it based on a specific minimum expenditure basket?

c. Complementary Activities (if applicable, one half page)
If funding for complementary activities is requested, please provide a brief description. FFP’s emergency mandate necessitates the prioritization of life-saving food security interventions, and there are often trade-offs between complementary activities and the number of people it is possible to assist. Complementary activities should be described and justified with this in mind. Please also indicate whether your organization has approached USAID’s Office of Foreign Disaster Assistance for funding of these or similar activities.

d. Modality Rationale. (Use the remaining page length for Rationale).
Explain how your organization determined what type of modality to use based on the population’s emergency food security needs. Please respond to each of the criteria below.

i Market Appropriateness
Describe what type of assessment or analysis has been conducted to identify the preferred response modality based on market conditions. This section should be data-driven to the extent possible and based on information available at time of submission (either internally or from secondary sources). Note: FFP understands that immediately following rapid onset disasters, information may be limited and this should not preclude a concept note submission.

• Is there adequate supply and diversity of food commodities on source markets to meet participant needs?
• Are source markets sufficiently integrated with regional/international markets to adapt quickly to changes in demand?
• Is there sufficient competition to mitigate collusion, price fixing, and other potential negative impacts on the program?
• Is price volatility a risk in the current context that would affect the chosen modality?
• Is there any risk of the chosen modality creating disincentives to production or competing with more sustainable livelihood activities?
• Have you identified any other risks or possible benefits to local markets that influenced your choice of modality?

ii Feasibility
Briefly discuss major operational constraints that factored into the choice of response modality and delivery mechanism. Elements to consider include:
• time-sensitive nature of the emergency, including availability of rapid response options such as prepositioned commodities or pre-negotiated cash transfer or voucher response mechanisms
• physical access including roads and availability of fuel
• availability and quality of warehousing
• staffing and existing community relationships
• security considerations, including risk of gender-based violence
• other infrastructure (physical or financial), or
• other logistical challenges

iii Project Objectives
How is the modality best suited to meeting the stated food security objectives of the proposed response? Is there a specific nutritional objective? Is the project part of a broader strategy? Are there specific social dimensions—such as gender dynamics, protection concerns, ethnic tensions, participant preference, conflict dynamics, etc.—that influenced the choice of modality? Is the chosen modality fair in ensuring that women and youth have equal opportunity to be a part of the response? How will any proposed complementary activities support food security objectives and fill an assessed, unmet, and disaster related need?

iv Cost Efficiency
Among modalities that have been determined to be market appropriate, feasible, and capable of achieving the desired objectives, is the proposed intervention a cost efficient way to meet the humanitarian needs? If the proposed modality or delivery mechanism is not the most efficient (per the calculation below), what considerations or tradeoffs went into the decision? If available, you may choose to cite any studies, pilots, evaluations, etc. relevant to the implementation country to support your decision.

In order to facilitate strategic allocation of available resources, FFP requires that partners provide a comparison of the ration-specific costs (e.g., transfer value or commodity and freight) of the proposed project relative to an equivalent Title II program. Savings should be indicated as percentage and absolute value.
• For LRP programs, use the Title II commodity calculator available on the FFP website to construct a food basket of equivalent nutritional value for the sake of comparison.

• For Cash Transfer Programming (CTP) (which includes both unrestricted cash transfers and food vouchers) identify the intended percentage of food needs met and convert that into an equivalent food aid basket (exact commodities do not need to match) to estimate required tonnages of Title II commodities via the Title II commodity calculator. This conversion may be based on the commodity composition of other in-kind programming taking place in the same country.

If requesting both in-kind and CTP, in addition to the above, please explain how the two will complement each other.

FFP acknowledges that this comparison methodology is not inclusive of all cost categories and that last mile delivery costs for cash and voucher programming may be less than in-kind modalities. Consideration for this possibility will be provided in evaluating programming where such savings could offset modest differences in value of transfers.

3. Budget Overview
This should include estimated commodity and freight costs for LRP or transfer values for CTP but does not have to itemize other costs.

4. Map of the proposed target area(s)
Map that clearly identifies geographic locations targeted by the project with as much as specificity as can reasonably be managed based on the urgency of the response.

B. CONCEPT PAPER EVALUATION

Each concept paper will be evaluated under the following review criteria:

1. Applicant adequately justifies the need for emergency food assistance for emergency or recovery programs in accordance with the APS, and

2. Applicant provides adequate analysis to indicate that the programmatic approach (e.g., assistance modality and delivery mechanism) is sensitive to market conditions in geographic areas of implementation as well as in source markets, and

3. The programmatic approach is feasible—based on logistical capacity and infrastructure—and able to deliver assistance within the time constraints as required by the emergency, and
4. The food security objectives of the project are clearly stated, and sufficient explanation has been provided to indicate that the proposed approach is likely to be effective at achieving those objectives in meeting the needs of acutely food insecure people affected by a crisis, and

5. The proposed approach is cost efficient and will either optimize the number of participants to be reached relative to U.S. in-kind commodities (if proposing market-based food assistance modalities) or the applicant adequately documents other value added in meeting their stated food security objectives.

FFP expects that a logical case be presented that demonstrates whether certain modalities are not viable and why the selected modality presents a better overall response option based on the criteria described above.

<table>
<thead>
<tr>
<th>Food Assistance Modality Decision Matrix</th>
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<tbody>
<tr>
<td>Modality</td>
</tr>
<tr>
<td>Local Procurement</td>
</tr>
<tr>
<td>Regional Procurement</td>
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<tr>
<td>International Procurement</td>
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<tr>
<td>Cash Transfers</td>
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<tr>
<td>Food Vouchers</td>
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<tr>
<td>Market Strengthening</td>
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</table>

If these criteria are met, USAID will then consider the following factors: the current and planned level of USG support for the emergency, the response strategy of the recipient country’s government, the availability of USAID’s resources, other current and projected emergency food assistance needs globally, and the availability of USG pre-positioned food aid commodities. Subject to the outcome of that review, USAID may then request that the partner submit a full application for the proposed project or portions thereof.

Applicants will receive a notification if their concept papers are deemed unsuccessful. USAID will not provide debriefs for unsuccessful concept papers as a general rule, but retains the option to do so at its own discretion in exceptional circumstances. If an applicant is not invited to submit a full application as a result of submission and review of a concept paper, any re-submission by that applicant of another concept paper for the same project (e.g., same shock, same participant population, same geographic area, same emergency needs, etc.) will only be considered under exceptional circumstances. Similarly, if an applicant’s full application is not recommended for funding, re-submission of another concept paper for the same project (e.g., same shock, same participant population, same geographic area, etc.), by the same applicant, will only be considered under exceptional circumstances.
C. APPLICATION (15 pages max.)

The request for a full application is not a commitment by USAID to fund the proposed project or portion thereof. The decision to submit a full application is at the applicant's sole discretion. USAID reserves the right to reject an application without review if the assumptions and/or circumstances underlying the approval of the concept paper have changed significantly. Therefore, applicants are urged to submit full applications within two weeks of being invited to do so.

Full applications will be evaluated on a rolling basis in accordance with the criteria set forth in the Merit Review Criteria section below. After review of an application, either an award decision will be made, or—if deemed necessary—written and/or verbal discussions/negotiations will be conducted with applicants who submit the most highly-rated applications. After the conclusion of any such discussions/negotiations, applicants will, unless otherwise advised, be required to submit revised applications which will be re-evaluated against the review criteria. If necessary, USAID may conduct more than one round of discussions/negotiations and may request more than one revised application.

The application process has been designed to minimize the time needed for award approval. While there is no time limit or approval deadline associated with the APS application review process, USAID will make award decisions as quickly as possible.

Applications should include the following:

<table>
<thead>
<tr>
<th>Technical Documentation (15 Pages)</th>
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<tbody>
<tr>
<td>1. Project Overview Table</td>
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<tr>
<td>2. Project Justification</td>
</tr>
<tr>
<td>3. Project Design and Description</td>
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<tr>
<td>4. Operations and Logistics</td>
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<tr>
<th>Supporting Documentation (Annex)</th>
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<tr>
<td>5. Risk Assessment</td>
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<tr>
<td>6. Monitoring and Evaluation (M&amp;E) Plan</td>
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<tr>
<td>7. Cost Application /Budget/ Budget Narrative</td>
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<td>8. USAID Environmental Regulations (Rapid Environmental Impact Assessment (EIA))</td>
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<tr>
<td>9. Signed Certifications, Assurances, and Other Statements of Applicant and/or Recipient</td>
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<tr>
<td>10. System for Award Management (SAM)</td>
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<tr>
<td>11. Financial Documents /Indirect Cost Rates (NICRA)</td>
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<tr>
<td>12. Federal Forms (SF-424 and any relevant attachments)</td>
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<tr>
<td>13. Branding Strategy and Marking Plan</td>
</tr>
<tr>
<td>14. Safety and Security Plan</td>
</tr>
<tr>
<td>15. Past Performance</td>
</tr>
<tr>
<td>16. Other Documents (Letters of Intent/Letters of Agreement/MOU with potential sub awardees)</td>
</tr>
</tbody>
</table>

**I. Project Overview Table.** Applicants are encouraged to fill in and submit the following table with their application or update and/or revise tables submitted with concept papers, as applicable. Applicants are encouraged to supplement the table with additional relevant information.
### Project Overview Table

<table>
<thead>
<tr>
<th>Activity</th>
<th>Modality</th>
<th>District</th>
<th>Region</th>
<th>Transfer Amount</th>
<th>Percentage of Local needs met</th>
<th>Unit of Transfer</th>
<th>Number of Distributions</th>
<th>Interval</th>
<th>Number of Households</th>
<th>Number of Individuals</th>
<th>Total Transfer ($ and MT if applicable)</th>
<th>Other Costs (Freight, Staffing, Overhead)</th>
<th>Cost Per Individual*</th>
</tr>
</thead>
<tbody>
<tr>
<td>E.g., Cash for Work</td>
<td>Cash Transfer</td>
<td>Pulaski, Citrus, Fairfax</td>
<td>Ouachita</td>
<td>$100</td>
<td>70%</td>
<td>Household</td>
<td>3</td>
<td>Monthly</td>
<td>5,000</td>
<td>30,000</td>
<td>$1,500,000</td>
<td>$700,000</td>
<td>$220.00</td>
</tr>
<tr>
<td>E.g., General Food Distribution</td>
<td>In-Kind (U.S.)</td>
<td>Orange</td>
<td>So Cal</td>
<td>17 kg</td>
<td>100%</td>
<td>Individual</td>
<td>6</td>
<td>Monthly</td>
<td>5,000</td>
<td>30,000</td>
<td>$3.06 MT [$1,500,000]</td>
<td>$2,000,000</td>
<td>$19.44</td>
</tr>
</tbody>
</table>

| Total (Unique Individuals / Households) | 5,000 | 30,000 | $3,000,000 | $2,700,000 |

* Formula = (Total Transfer + Other Activity Costs) / (Number of Individuals X Number of Distributions)
2. Project Justification

Explain the food security emergency. Provide details outlining what portion of the population has been affected by the food security emergency (breadth) and the severity of current and projected food insecurity at the household level (depth).

Recognizing the need for rapid action and that available information will vary significantly based on stage of the emergency and context, please provide, as available:

- **Specific indicators of food insecurity in the targeted geographic area**
  Depending on the stage of the emergency, this might include leading indicators (such as rainfall, projected yields, FEWS NET projections, disruption of livelihoods, disruption of markets, price volatility, displacement, etc.) or following indicators (such as food consumption score, household hunger scale, coping strategies index, or seasonally atypical levels of malnutrition).

- **Scale and Context**
  How many people are affected and how severely in the targeted geographic area? How does that compare to the overall population in the targeted geographic area? How do current conditions compare to the seasonal trend historically as well as to the five year average?

- **Gap Analysis.** How was the transfer value determined? Is it based on a specific expenditure basket? Are there geographic gaps in humanitarian coverage for the area being proposed?

- **A map highlighting the proposed geographic administrative units**

- **If a published assessment is used (e.g., a UN appeal), cite the source. If citing assessment findings that are not publicly available, please include a copy of the assessment as an attachment to the application if possible.**

3. Project Design and Description

Use this section to describe what assistance your organization intends to provide and why:

a. **Participants**

  Provide a breakdown and description of the target participant group(s). Describe how the targeting criteria will prioritize assistance based on need (e.g., targeting decisions based on age, nutritional status, length of displacement, loss of household assets, or usage of negative coping mechanisms, etc.). Describe the proposed participant selection process. If using a community-based targeting approach, applicants must indicate how much time (i.e. number of days) each community committee will be allotted to carry out the participant selection process; as well as how the program will ensure that each individual and/or household’s eligibility (as per the approved program selection criteria) is adequately documented or verified.
Explain whether the assistance provided will be conditional or unconditional (and why). If an activity will include conditionalities, please explain what form they will take and if there will be any distinctions between groups with different levels of vulnerability or characteristics, such as age or gender.

Be specific about how the project design accounts for gender roles in the targeted population and any asymmetries that may result in disproportionate vulnerability, access to services, or ability to participate in and benefit fully from the activities proposed within this application. The project design should adhere to gender best practices in emergency settings—such as those outlined in IFRC’s Minimum Standard Commitments to Gender and Diversity in Emergency Programming—tailored to the context in which the project is being implemented.

Explain how other social dynamics including the needs of youth, tensions between identity groups, or other potential drivers of conflict have been taken into consideration in deciding who receives assistance and what kind of assistance they are receiving.

Describe how any negative impacts of targeting will be mitigated, and estimate the total number of participants (individuals) who fall into the following categories: refugees, internally displaced persons (IDPs), and other. For projects proposing activities in multiple geographic administrative units, please provide a breakdown of the aforementioned participant groups for each.

b. **Coordination**
   Provide a brief description of the geographic or sector-specific division of food security and related complementary programming among NGOs, UN agencies, host government authorities and others to demonstrate that the applicant’s project will not overlap with those of others, and that there is a demonstrated gap in donor support for activities proposed by the applicant. Describe complementarity between the proposed project and existing food assistance activities in the country, particularly with other FFP-funded projects. How will this project engage with humanitarian coordination mechanisms?

c. **Description of Food Security-Related Complementary Programming**
   Applicants must demonstrate how any proposed complementary activities will support food security objectives and fill an assessed, unmet and disaster-related need. Provide a detailed description of the proposed technical approach.

For agricultural activities, the APS requires either the purchase of certified seed or confirmation from the purchasing organization that seed quality assurance practices will be undertaken and records maintained in the event that USAID wishes to review them. Tests should include but not be limited to germination testing and visual inspection for damaged/infested seed. Further guidance can be found in ADS 312.
See PROGRAM OBJECTIVES AND SCOPE for details on eligible complementary activities. Please note that complementary programming includes those activities that are separate from the implementation of a core transfer modality but contribute to achieving the same food security objectives (e.g., the tools to implement a Cash for Work project should be treated as part of the Cash Transfer modality, but if inputs were distributed for use outside of the Cash for Work project, the input distribution would constitute a complementary activity).

d. Partners
Identify planned partners (including sub-awardees) and what activities they will be responsible for implementing. If partners have not yet been identified, explain the process by which partners will be identified. If the applicant intends to work with the host government, describe the nature and history of the relationship with the government and the government’s roles and responsibilities in the project.

e. Exit or Transition Strategy
Describe the rationale for the proposed project duration. Describe the exit strategy or transition strategy (for organizations continuing operations for the same participants) for the project based on the anticipated food assistance needs, overall approach and the proposed timeline of activities. Present a realistic appraisal of what opportunities are likely to be available to participants at the end of the project. Is the objective to provide sufficient assistance to enable households to support themselves by the end of the project? Or if the need for assistance does not end at the end of this award, what will come next for the participants?

4. Operations and Logistics
This section should demonstrate the capabilities of the organization to execute this project based on staffing, infrastructure, and logistical arrangements. Successful applicants will be able to succinctly describe how each major step of the project implementation will be achieved.

a. Ration
For in-kind distributions including Title II U.S. in-kind or LRP, provide details on the food ration composition (food commodity type and quantity) per individual and participant group.

For cash transfer and food voucher projects, applicants should explain how the transfer value was determined and how it relates to the food needs of an individual or household (e.g., the food component of the minimum expenditure basket). Please provide an illustrative basket of commodities and respective costs. If the proposed food rations support more than one activity or rations are distributed by more than one agency in the country, discuss whether and how the food rations are complementary and/or coordinated with one another.
For food voucher projects, include a list of all products or goods that would be redeemable with the food voucher and provide a justification for the composition of that list. If the vouchers will be restricted, explain how and why.

b. Distribution Method
Identify and justify the distribution method(s) for each food assistance modality and any conditions for participants to receive the food assistance. Describe how the proposed distribution method(s) has/have taken into consideration the needs and protection of men, women, boys, and girls.

If proposing Food/Cash/Voucher for Work (or for Asset) activities, describe how many days participants will work per month and the amount of time per day. Identify what types of work projects will be implemented. Describe how compensation will be set, and confirm that the method for setting compensation aligns with humanitarian best practices and is coordinated with other partners implementing similar activities in the country. It is generally advisable to set the compensation for humanitarian activities slightly below the casual labor wage rate.

i For food distribution, cash transfer and food voucher activities, describe which delivery mechanism will be used (e.g., general distribution, supplementary and therapeutic feeding, food/cash/vouchers for work, food/cash/vouchers for assets), how many distributions will take place, and roles delegated to sub-partners or contractors (e.g., financial service providers, participant management systems, local organizations).

ii Per USAID Procurement Executive Bulletin No. 2014-06, partners must use electronic payments where the operating environment permits. Waivers can be requested if the political, financial, or communications infrastructure in the country cannot support electronic payments or if other exception criteria outlined in the bulletin are met.

iii For food voucher activities, provide details such as whether the voucher has a fixed monetary value or commodity value, vendor selection and voucher redemption processes and price negotiation (if any), and vendor convenience factors such as denominations of food vouchers, expiration dates (if any).

iv For all distribution methods, provide estimated average distance and travel time between participants and vendors/distribution sites, as well as distance to markets for cash/voucher programs.

c. Protection and Conflict Sensitivity
Identify specific challenges related to the operating environment for the proposed project and explain the security measures in place to protect participants and staff that receive or manage emergency commodities, cash transfer, food vouchers, and/or
complementary activities. Applicants must demonstrate intent to avoid and/or mitigate any gender-based violence within project activities and as a result of the proposed assistance.

Protection principles include:

i. Minimizing any unintended negative effects of your intervention that can increase people’s vulnerability to both physical and psychosocial risks and result in harm, exploitation, and abuse;

ii. Arranging for people’s meaningful access to impartial assistance and services in proportion to need and without any barriers;

iii. Setting up mechanisms through which affected populations can measure the adequacy of interventions or address concerns and complaints; and

iv. Supporting the development of self-protection capacities of individuals and communities.

Applications must articulate how the project will use conflict-sensitive approaches. A conflict sensitive project must at a minimum “Do No Harm”, or avoid inadvertently contributing to conflict. Together conflict sensitivity and the “Do No Harm” approach require an implementer to (i) understand the conflict context in which it operates, and in particular understand intergroup tensions and the divisive issues with a potential for conflict, and connecting issues with the potential to mitigate conflict and strengthen social cohesion; (ii) understand the interaction between its operations and the conflict context; (iii) act upon the understanding of this interaction to avoid unintentionally feeding into further division and to maximize the potential contribution to strengthen social cohesion and peace.

Applications must articulate how conflict sensitivity and an understanding of conflict dynamics will inform interventions and adaptive management throughout the entire program cycle.

d. Market Analysis and Impact
Please provide an assessment of the markets and an analysis of the potential impacts of the proposed modality. In general, the market analysis should answer the question: How are markets currently functioning, what impact is the proposed intervention likely to have on the commodity market system in the proposed project location and what risks could that pose to the community? Both quantitative and qualitative justifications are expected and can be based on information available at time of submission (either internally or from secondary sources). FFP understands that immediately following rapid onset disasters, data may be limited and therefore will prioritize the humanitarian imperative above granular market information. To assist in developing an analysis, USAID recommends consulting market assessment tools, including, but not limited to:

- EMMA, or Emergency Market Mapping and Analysis
Applications that include the provision of seeds and tools should include a seed system security assessment (or evidence from an assessment) to determine the correct distribution methodology. Tools and guidance can be found at www.seedsystem.org.

Partners may also refer to the Minimum Requirements for Market Analysis in Emergencies developed by the Cash and Learning Partnership for information on appropriate scope and rigor of emergency market assessment.

An appropriate emergency market analysis should generally examine the following considerations:

i. Stability: Price trend analysis (if available) examining price stability as well as integration for relevant commodities in proposed geographic areas as well as relevant source markets.

ii. Competition: Issues with competition at different levels of the market system, and whether the proposed project will negatively impact the market dynamics (e.g., by increasing the power of a few large producers at the expense of smallholders). Note any entry/exit barriers for market actors.

iii. Availability: Local availability of relevant commodities as well as significant local and regional supply constraints that may affect the proposed project (e.g., other large procurements or institutional purchases, poor harvests, import tariffs, restrictive trade policies) including scale of programming transfers relative to normal market volumes. Market actors’ ability to respond to changing levels of demand. The analysis should demonstrate that vendors can respond to the increased demand that a cash/voucher project will create, without causing a shortage of the commodities in question and/or causing prices to rise for other low-income consumers who are not part of the project. Applicants must appropriately plan for seasonal fluctuations in agricultural harvests, food supply, labor markets, and food commodity prices. The analysis should demonstrate that the proposed project is unlikely to do discernible economic harm to key market actors in the market-system, found in the locations of commodity origin and/or project distribution.

e. Commodity Procurement Table

For local and regional procurement projects, include a table detailing the intended commodity procurement, including source and origin countries and estimated commodity cost per metric ton (MT). Describe how the commodity will be procured.
(e.g., open competition, limited competition from pre-approved vendors, commodity exchange, negotiated agreements with cooperatives, forward contracting, etc.).

<table>
<thead>
<tr>
<th>Commodity</th>
<th>MT</th>
<th>Source</th>
<th>Origin</th>
<th>Commodity Cost</th>
<th>Ocean/Inland Transportation Cost</th>
<th>Procurement Method</th>
</tr>
</thead>
<tbody>
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Note that it is the responsibility of the awardee to develop contractual arrangements in accordance with U.S. laws and regulations. Also detail anticipated shipping method, dates of departure from the country of origin, arrival in the country of distribution as well as when commodity will reach the participants. If the applicant anticipates purchasing commodities from a foreign government entity, the applicant must include the name of the entity and associated government, and demonstrate that the estimated purchase price is a fair market price.

**f. Commodity Safety and Quality Assurance**

In-kind commodities procured in the U.S. are subject to U.S. Department of Agriculture (USDA) safety and quality assurance inspections and auditing. Locally and regionally procured commodities must also meet similar safety and quality standards, and be approved by USAID.

**Local and regional procurement:** For local and regional procurement of commodities, a preventive food safety and quality approach is recommended, with the following main components:

**i. Commodity Specifications.** Awardee should obtain corresponding commodity specifications and ensure compliance of these specifications with the local and recipient country standards, as well as USAID commodity requirements when applicable. The following steps are recommended: a) Obtain commodity specifications from the US Government when possible and if the commodity is part of USAID Title II programs. Specifications can be found under Implementation Tools on the USAID website or on the Farm Service Agency’s website; b) In absence of USG commodity specifications, obtain specifications from WFP and or local country bureau of standards; c) Jointly revise specifications with suppliers to make sure there is clear understanding and expectations around quality, safety and delivery terms when awards are made.
ii **Food Safety and Quality Assurance at Source.** In order to ensure food safety and quality at source, the following steps are recommended to awardees:

- Food suppliers must provide Certificates of Analyses (CoAs) to demonstrate compliance at source. A CoA per lot of production being shipped out should be part of the awardee-vendor agreement.
- Food vendors must go through annual food safety and quality audits. If several awardees are procuring from same food supplier, and similar commodities, these awardees are encouraged to coordinate among them to arrange for only one annual audit for common suppliers. Alternatively, in order to minimize cost, and given the fact that there is reciprocity between USAID and WFP in terms of food safety and quality compliance, if an awardee is procuring the same commodities from the same suppliers as WFP, current WFP required valid audits (within a year) can be acceptable. Awardees should discuss this with WFP.
- In addition to CoAs and annual audits, awardee should have their own third-party inspector verifying the loading of commodities onto trucks, at source, and should take random samples for testing and cross-checking the level of quality and commodity integrity compliance. Exhaustive sampling and testing is not necessary, if reliable CoAs are produced and satisfactory auditing reports are obtained. The scope of the third-party inspection from recognized service providers will depend on procured volumes and intensity of the procurement activity.

iii **Warehouse management.** Awardees should consider using USAID Warehouse Expectation Document (WED) as a reference policy (document is available on request, and will be soon be posted for the public) to build their own. This document should allow awardees to communicate with suppliers and communicate clear requirements.

iv **Awardees Quality Assurance (QA) Resources.** Even when awardees show good and compliant logistic capacity, the hiring of an in-house food technology, food safety and quality resource is recommended, in order to ensure safe and effective food delivery. Each awardee should consider hiring a staff member with experience in quality assurance (QA) and warehouse management. The awardee should present, for subsequent bids, the profile of a QA staff, as part of their institutional capability statement.

v **Protection of commodity during transportation.** The movement of food from supplier’s premise, whether custom-bonded warehouses and/or distribution to end users, are segments of the supply chain that need well defined procedures to ensure integrity of commodities and avoid replacement or subtraction of commodities. The following are recommended steps to be discussed with vendors:

- Use unique, “smart” truck and/or container seals, particularly during the shipment from vendor to awardees warehouse or final distribution sites. If possible, tamper-evident seals that are verified both during loading and unloading should be used.
• Institutionalization of a Truck Driver Policy, indicating the “dos and don’ts”.
• A standard operating procedure (SOP) for truck unloading, which includes checking seal numbers to make sure they match Bill of Lading (BOL) information.
• Establishment of handling procedures for CoAs: a) who receives the CoAs; b) when and by whom will the CoA be compared with specifications; and c) where and for how long are CoAs going to be retained.

The following documents are recommended guidance for projects that specifically target infants and young children as participants:

**Guidelines on Formulated Supplementary Foods for Older Infants and Young Children**
CAC/GL 08-1991

**Codex Standard for Processed Cereal-based Foods for Infants and Young Children**
CODEX STAN 074-1981, REV. 1-2006

Regarding food voucher projects, it is expected that commodities purchased by participants with food vouchers financed under an EFSP award will meet the commodity standards of the recipient country. If proposing a food voucher program, please identify what procedures will be in place to ensure that vendors provide food of acceptable quality.

**g. Activity Timeline.** Identify the proposed project start date and end date as well as when commodity, cash, or voucher distributions would start and end. Provide a separate timeline for each modality: Title II commodities, locally and regionally procured commodities, cash transfers, food vouchers, and complementary activities. Provide a detailed timeline for all stages of procurement of commodities, including, but not limited to, tender, purchase, transport, storage, delivery and distribution. For cash transfers and food vouchers, this would include drafting and printing of food vouchers, agreements and/or contracts with participating financial institutions and/or vendors, scale and frequency of cash/voucher distributions, and how/when the distributions are tied in to activities such as cash for work/vouchers for work, food voucher reimbursement timelines for vendors, etc. Additionally, provide timelines for each activity, such as the participant selection process, training, consultations and/or counseling and activities under complementary activities that may not have been covered in other timelines.

**5. Risk Assessment**
All partners are required to complete an analysis of risks as it relates to the proposed modalities and relevant mitigation measures. Specifically, the assessment should examine potential risk related to fraud, corruption and mismanagement. Applicants should demonstrate that due consideration has been given to ensuring the security and protection of all participants, especially with respect to: timing and location of distributions; amount of
food or cash transfers or value of food vouchers of which participants will take possession; person(s) responsible for pickup; distance to distribution sites, etc. A sample risk matrix can be found at The Remote Cash Project website. Additionally, the USAID Office of Inspector General has a reference handbook found here.

6. Monitoring and Evaluation (M&E) Plan

Applicants must submit an M&E Plan including a Logical Framework (LogFrame) that shows the causal linkages between outputs, outcomes and goals, identifies assumptions and potential risks that are critical to the success of a project, and includes key indicators with proposed targets to track the project’s performance with final targets.

The LogFrame consists of a matrix with four or more columns and many rows, summarizing the key elements of a project.

i. Narrative summary: The project’s hierarchy of objectives (Goal, Purpose, Sub-purpose, Intermediate outcome, and Outputs) as appropriate.

ii. Indicators with targets: How the project’s achievements will be monitored and evaluated. Indicators should be linked to the activities and outcomes and targets should be ambitious yet achievable.

iii. Data sources: Where the indicator data will come from, and when it will be collected.

iv. Assumptions: The contextual environment and key external factors critical to the project’s success.

For reference materials and supporting information regarding LogFrames, see the M&E and Reporting Policy and Guidance (forthcoming), and USAID December 2012 Technical Note on Logical Frameworks.

In addition, the M&E plan should describe the applicant’s approach to monitoring food security, market, post-distribution, performance monitoring and monitoring the operating context.

a. Evaluation

USAID requires that FFP awardees conduct a baseline survey and evaluation for projects except under the following conditions:

- Proposed projects which are less than 10 months in length
- Immediately following a rapid on-set disaster (baseline data collection would reduce the expediency of the response).

The projects that are required to conduct a baseline survey and evaluation should include a budget for a rigorous beneficiary based baseline survey and final evaluation. USAID encourages applicants to consider collecting baseline data at the time of
participant registration instead of a separate survey. Projects shorter than 10 months may use data from joint assessments or relevant, recent, and reliable secondary sources for base values.

If a baseline survey and evaluation is planned, USAID requires that the applicant include the **Food Consumption Score** (FCS). Projects proposing nutrition, other technical sectors or cross cutting components (e.g. WASH, livelihoods, agriculture, protection, and gender), should identify relevant applicable indicators from OFDA and/or “The Sphere Handbook: Humanitarian Charter and Minimum Standards in Humanitarian Response” (SPHERE) indicator lists. Applicants are welcome to include other indicators, including the **Food Insecurity Experience Scale** and **Household Food Insecurity Access Scale**, based on the purpose, sub-purpose, and intermediate outcomes.

b. **Monitoring**

Projects should plan to include monitoring of required outcome indicators as highlighted in the evaluation section above at minimum once every 6 months. Applicants may propose other additional food security indicators.

All applications should include a plan for post distribution monitoring (PDM) to track the utilization of household food assistance, recipients’ food preferences, timeliness of the assistance, recipients’ perception about gender and protection considerations, safety and security, and other factors associated with the transfer of the entitlement. The PDM reporting should describe how participants use food assistance transfers (consumption and/or expenditure patterns dependent upon modality), whether that usage is consistent with the project design, and other sources of household food, issues, and challenges.

Plan for process monitoring should include implementation-related issues like distribution, convenience, waiting time, quantity and quality of the transfer at the distribution point. The process monitoring should also capture the effectiveness of participant feedback loops, complaint mechanism and the system for resolving such complaints.

The applicant should plan for market monitoring and identify the commodities that will be tracked, the locations, and the frequency. If reliable secondary data sources track commodities in programming locations partners may utilize these but should indicate the source. In addition, partners should consider how to measure programming influence on market actors. The **MARKit**: Price Monitoring, Analysis and Response Kit developed by members of the LRP Learning Alliance is an example of one of the community toolkits available to help interpret and react to market information collected during a project. If specific thresholds are to be established to signal the possibility of a distortion, please describe the process that will be used to identify those thresholds.

c. **Post award requirements**
Within 60 days of the award, the successful applicants are required to submit an indicator table, which should include all indicators, baseline values, data sources, targets, data collection frequency, and data collection methods.

USAID may include additional monitoring and evaluation requirements.

Please see the Post-Award Reporting section for minimum reporting requirements.

7. Cost Application
All costs must be in U.S. currency. For the cost application, clearly identify the type of emergency food assistance modality proposed (U.S. in-kind or market-based modalities) and break out all costs associated with each modality into separate columns. Every cost (e.g., project, administrative, etc.) must be captured in at least one modality column. In-kind components do not need to be broken out by intervention. If the applicant is requesting only Title II U.S. in-kind resources or only resources for market-based food assistance, then only one cost application is required. If the applicant is requesting both Title II and IDA resources, the applicant should submit two separate cost applications, one for Title II in-kind resources using the commodity calculator and including applicable Internal Transport, Storage and Handling (ITSH) and Section 202(e) funding requests, and one for the other market-based assistance.

Note: The cost breakdown by market-based modality (local and regional procurement, cash transfers, food vouchers and complementary activities) must, when added together, equal the total funding amount requested. In other words, all line item costs must be associated with one or more modalities. If the applicant is requesting both Title II in-kind and market-based resources, then the sum of the two cost application totals must equal the total funding request.

Costs should be further broken down by food voucher activities, cash transfer activities, commodity procurement, transport, shipping and handling costs, and project activity costs, delineated by resources provided through this APS, non-USG cost-sharing, if any (see 2 CFR 200.307), other USAID funding broken down by operating unit and type, if applicable (e.g., FFP Title II, FFP EFSP, OFDA, etc.), and/or other non-USAID USG funding, as applicable. (See the link to the budget template below.)

For select market-based modalities (specifically, local and regional procurement), the applicant must pay competitive prices for commodity procurements. To assist in this analysis, applicants may use comparative price calculations. Applicants shall explain the approach to be used to ensure competitive pricing. All costs for complementary activities must not exceed 20 percent of the total proposed budget, including all supporting costs for these award components such as staff salaries and fringe benefits, equipment, other direct costs, etc. Provide a brief budget narrative justifying all cost items. Provide appropriate supporting documents, i.e. Negotiated Indirect Cost Rate Agreement (NICRA), etc. The financial plan should meet the criteria contained in Subpart E-Cost Principles of 2 CFR 200, which will be used to determine whether the components of the cost application are allowable and reasonable. With regard to payment
of local government taxes, awardees must comply with allowable cost principles outlined in 2 CFR 200. (Note: This does not apply to PIOs.) Applicants should use the following cost categories in their budget and provide a budget summary table. Other categories may also be included.

Please see the emergency budget template on the FFP section of the USAID website here.

- Staff Salaries
- Fringe Benefits
- Total Salaries and Fringe Benefits
- Supplies and Materials
- Travel
- Commodity Procurement, Transportation and Warehousing
- Capital Equipment
- Consultancy/Technical Assistance/Training
- Sub-awardee
- Other Direct Costs
- Sub-Total Direct Costs
- Indirect Costs; and
- Grand Total

PIOs may use budget categories used in appeals or other USAID funding requests.

8. **USAID Environmental Regulations**
Currently, 22 CFR 216.2(b)(1)(i) exempts projects funded with IDA resources from meeting USAID environmental requirements (e.g., Initial Environmental Examination, Environmental Assessment (IEE), Environmental Impact Statement), with the exception of the procurement and/or use of pesticides. Title II emergency programming also does not require IEEs. However, if the applicant has previous experience or a previous food aid project with the same population, then an IEE may be required. Applicants are encouraged to assess the environmental impacts (e.g., changes in fuel wood/energy usage) of the proposed project activities and are also strongly encouraged to submit a Rapid Environmental Impact Assessment (Rapid EIA), as outlined on the FFP website. USAID environmental requirements are subject to change. Recipients will be required to follow rules in place at the time of any award.

Emergency projects should review the Sphere Handbook which include consideration of environmental consequences of humanitarian action. Other applicable guidance on training tools and assessments may be found within the USAID emergency food assistance website.

PIOs follow their own environmental policies and procedures, per ADS 308.3.11.c. For any procurement and or use of fumigation or other pesticides for protection of food commodity, then applicable assessments and procedures apply.

9. **Certifications, Assurances, and Other Statements of Applicant and/or**
Recipient Non-PIO applicants are required to submit certain certifications with the application. The templates can be found here.

10. System for Award Management (SAM) All applicants (other than individuals, and with some specific exceptions as per 2 CFR 25.110) and any potential sub-recipients (excluding awards of less than $25,000 to foreign recipients to be performed outside the United States), must have Dun & Bradstreet (DUNS) numbers and be registered in SAM.

11. Financial Documents/Indirect Cost Rates. All applicants must submit a NICRA, support the proposed indirect cost rate with a letter from a cognizant U.S. Government audit agency with sufficient information for USAID to determine the reasonableness of the rates, or, in accordance with 2 CFR 200.414, eligible applicants may choose to apply a 10 percent de minimis indirect cost rate. Please note the latter is only for those applicants which have never received a NICRA.


13. Branding Strategy and Marking Plan
Applicants are required to comply with 2 CFR 700.16 and ADS 320 and any updates thereof, as applicable, and complete a branding strategy and marking plan (BS/MP) with each award (i.e., Title II and IDA). The BS/MP is required for successful applicants only; it is not required upon submission of a concept paper or with the initial full application. However, if a full application is requested, the applicant is encouraged to include their BS/MP in the initial submission of the full application. An applicant who chooses not to include their BS/MP with their application will not be penalized during the review process, but should be aware that, if the applicant is an apparently successful applicant, submission of an acceptable BS/MP will be a prerequisite for any resulting award. Because USAID’s branding and marking requirements have cost implications, such costs should be included in the application budget even if the applicant does not submit its BS/MP with the application. Exceptions and waivers to USAID marking requirements may be approved pursuant to conditions set forth in 2 CFR 700.16(h) and (j), and 22 CFR 211 as applicable. Agency branding and marking guidance, found in ADS 320, contains instructions on how to prepare the BS/MP. The USAID website contains samples of the USAID logo in various formats. Please visit www.usaid.gov/branding for the Graphic Standards Manual (updated March 2016) and logos. Except under limited circumstances, USAID requires recognition of the contributions of the American people provided under awards, unless otherwise approved. Typically, for Title II, commodity packaging will be completed in the United States.

For market-based modalities, in addition to standard USAID BS/MP requirements, unless otherwise approved in writing by USAID, all bags for commodities purchased under local and regional procurement must bear the USAID Identity (as defined in 2 CFR 700.1), the commodity type and quantity, and the following text: These commodities are provided by USAID, but were produced in [insert country].’ Note: This reference to where the commodities were produced
equates with the commodities’ country of origin, which may differ from the country of purchase. The cost of labeling of all bags should be included in the budget.

14. Safety and Security Plan
Among USAID’s primary programming concerns is that its implementing partners take all reasonable precautions to minimize risks to all staff and operations funded by USAID. While risk can never be fully eliminated, USAID expects its partners to be adequately prepared to work in any environment for which they submit an application. Applicants must incorporate operational security management systems, appropriate to their organization and operational area(s), into all applications.

USAID requires applicants to submit a location-specific safety and security plan for proposed operational areas, which may be as specific as a village, town, city, or district where activities will occur. Applicants should use discretion in providing a level of detail appropriate to the operating context and variance in conditions across the targeted areas. Submission of global security handbooks and/or policy documents does not satisfy USAID’s requirements for safety and security plans. Safety and security plans must be demonstrably written for and apply directly to the areas where activities are being proposed. All personnel and operations funded under USAID awards, including sub-awardees or other partners with substantive programmatic contributions, must be covered by a safety and security plan. USAID implementing partners should pay attention to the unique threats and vulnerabilities faced by national staff and directly address these threats and vulnerabilities in safety and security plans.

USAID will not explicitly or implicitly evaluate the merit of the content of any safety and security plan(s) submitted. The safety and security plan will not count toward the total page limit and should be included as an annex with the submission of the full application. PIOs are not required to submit a safety and security plan.

15. Past Performance
Successful applicants only will be asked to provide a list of all contracts, grants, or cooperative agreements involving similar or related work that the applicant has undertaken during the previous three years. This includes any experience with local and regional procurement, cash transfers, food vouchers, commodity management, complementary activities, and other food assistance experience, or, secondarily, experience with emergency programming. This information must include the location and award numbers, if applicable, a brief description of work performed, name of donor entity and points of contact for donor(s) with current phone numbers and/or e-mail addresses. List all information in reverse-chronological order, starting with the most recent.

16. Other Documents
It is recognized that in some projects the identification of specific partners and sub-recipients cannot occur until after award. Therefore, specific delineation of responsibilities and costs of sub-recipients cannot always be provided in the concept paper and/or application. However, in many cases, this information is known at the time the concept paper and/or application is being
prepared. In order to reduce the administrative burden of obtaining post-award approval for partners, sub-recipients, etc., and thereby facilitate project implementation and the achievement of results in the timeframe of the award(s), applicants are strongly encouraged to identify partnership arrangements in the technical/programmatic and cost/budget/management sections of their concept paper and/or application. Letters of Intent, Letters of Agreement, or Memoranda of Understanding should be included in the application to the extent possible.

USAID encourages PIOs and international NGOs/PVOs to support, mentor, partner, and/or collaborate with local organizations. It is the responsibility of applicants to ensure that local partners do not appear on the Excluded Parties List (this includes the U.S. Department of Treasury’s Office of Foreign Assets Control Specially Designated Nationals and Blocked Persons List), which can be also found at the SAM website. Applicants working through local partners must ensure that local organizations have the capacity to carry out the designated components of the proposed project, and should consider a capacity-building component which will leave a lasting impact on local organizations. Please note that all identified sub awardees must have a DUNS number, except sub-awards of less than $25,000 to foreign recipients to be performed outside the United States.

V. APPLICATION REVIEW INFORMATION

The programmatic and technical aspects of an application will be reviewed separately from the cost application. The cost application will be evaluated for cost effectiveness, cost realism, reasonableness, allowability, and allocability only if the proposed project successfully addresses the criteria outlined below.

USAID will use the following point system in evaluating the technical criteria:

<table>
<thead>
<tr>
<th>Merit Review Criteria</th>
<th>Maximum Possible Points</th>
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<tbody>
<tr>
<td>1. Project Justification</td>
<td>20</td>
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<tr>
<td>2. Project Design and Description</td>
<td>50</td>
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<tr>
<td>3. Operations and Logistics</td>
<td>30</td>
</tr>
<tr>
<td><strong>Total Possible Points</strong></td>
<td><strong>100</strong></td>
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1. **Project Justification**
6. The Project Justification will be evaluated based on the appropriateness of the proposed food assistance modality as a response to the described shock or trigger event of the emergency situation [see the Project Justification section]. For all proposed modalities, please include the justification in terms of appropriateness, timeliness or cost-effectiveness.
2. **Project Design and Description**
   7. Project Design and Description will be evaluated based on the extent to which the project will meet the identified emergency needs based on the project design and description of implementation [see the **Project Design and Description** section].

3. **Operations and Logistics**
   8. Operations and Logistics will be evaluated as to the capabilities of the applicant to carry out the proposed project based on organizational capacity, as well as infrastructure and logistical arrangements, including maintaining commodity soundness, quality and safety [see the **Operations and Logistics** section] without creating any market disincentives or disturbances.

VI. **AWARD ADMINISTRATION INFORMATION**

A. **AWARD NOTICES**

The notice of award signed by the AO is the authorizing document, which USAID will provide electronically to the point of contact identified in the application.

B. **APPLICABILITY OF THIS APS**

Unless otherwise noted, all sections of the APS are applicable to all emergency requests, whether supported by the FFP Act or FAA-authorized resources.

Applicants should submit concept papers outlining requested Title II in-kind assistance or market-based modalities, without specifying the funding source for market-based modalities. USAID will decide how any approved market-based modalities will be funded.

The APS applies to both new proposed interventions and funded extensions or modifications of existing FFP-funded emergency projects.

USAID assumes no liability for reimbursing applicants for any costs that may be incurred in the preparation and submission of concept papers and/or applications.

USAID reserves the right to issue additional solicitations and/or make awards outside of this APS in order to meet the objectives of the U.S. Government.

FFP emergency projects awarded prior to the issuance of this APS must adhere to the requirements of this APS if requesting follow-on awards.

Applications under this APS can be for either Title II in-kind resources, market-based modalities, or a combination of the two types of interventions.
This APS does not apply to Title II development (i.e., non-emergency) resources.

This APS does not provide guidance to existing development projects regarding the use of approved non-emergency resources in response to an emergency. For such guidance, current recipients should contact the project’s Agreement Officer’s Representative (AOR) in FFP. FFP will ensure that there is no duplication between emergency applications under the APS and non-emergency resources used in response to an emergency.

NGOs, PVOs, and cooperatives should use this APS for applications requesting emergency Title II in-kind resources or market-based resources.

Public international organizations (PIOs) should use this APS for applications requesting market-based resources and may opt to use it to request emergency Title II in-kind resources.

Unless otherwise noted, all sections of the APS are applicable to both Title II in-kind resources and market-based modalities.

USAID anticipates issuing amendments or addenda to this APS to request concept papers or applications for specific emergencies. USAID will post amendments or addenda to Grants.gov, through which organizations may sign up to receive notifications of changes. USAID may issue amendments or addenda to this APS for other reasons, such as to establish deadlines or notify interested parties that no further funding is available.

Awards will be made and administered in accordance with applicable laws and regulations, including the FFP Act, the FAA, USAID regulations, policies, procedures, and any actual award provisions, including USAID’s standard provisions (for U.S. Nongovernmental Organizations, Non-U.S. Nongovernmental Organizations, or Public International Organizations). The awards will be administered under 22 CFR 211, 22 CFR Part 216, 2 CFR Part 200, 2 CFR Part 700, and ADS 303 (NGOs) or ADS 308 (PIOs), and FFP Information Bulletins as applicable.

Notwithstanding the foregoing, or other provisions of this APS, USAID reserves the right to make awards to PIOs on different terms and conditions than to those made to NGOs, PVOs, and cooperatives; and to require different documentation prior to, or as a requirement under an award.

C. REPORTING

ADS 540 requires awardees (except PIOs) to submit documentation created during the course of a USAID award to the USAID Development Experience Clearinghouse (DEC), such as assessments, analyses, studies, articles, baseline surveys, midterm and final evaluations, and appropriate components of the Annual Results Report (ARR). Prior to submitting materials, awardees should contact the AOR to ensure that the final and cleared materials are agreed upon for DEC.
submission, if required by the terms of the award. Awardees should upload all documents through https://dec.usaid.gov/.

All Programmatic and financial reports must be submitted to the USAID AOR by the due date for AOR’s approval. In addition to the annual and final reporting requirements specified below, USAID will make project information available to the public as appropriate. Post-award reporting quarterly program performance reports (QR), ARRs and final programmatic results report should be submitted through FFPMIS unless otherwise specified by USAID.

When uploading documents, please use the following file naming convention:

Partner Name - Country - USAID Award Number - Financial Report (SF 425/Final Report)_Q# - Date Submitted (YYYY/MM/DD).doc

Partner Name - Country - USAID Award Number - Program Report _Q# - Date Submitted (YYYY/MM/DD).doc

Example: “ABC Haiti AID-FFP-G-16-00001 SF425_Q1 20160112”

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<thead>
<tr>
<th>PROGRAMATIC AND FINANCIAL REPORTING TABLE</th>
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<td><strong>QUARTERLY PERFORMANCE REPORT</strong></td>
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<td>b. Project Outputs</td>
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<td>c. Programming Performance</td>
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<td>d. Challenges</td>
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<td>e. Market Analysis</td>
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<td>f. Planned Activities</td>
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<td>g. Success Stories</td>
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<td>h. Annex: Local and Regional Purchase Commodity (LRP) FFPMIS table</td>
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<td>i. Annex: Cash Transfers and Food Vouchers FFPMIS table</td>
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<td><strong>FINANCIAL REPORTING</strong></td>
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<td><strong>QUARTERLY FINANCIAL REPORT</strong></td>
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<td>SF 425 - SF 425a</td>
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I. PROGRAMMATIC REPORTING

a. Quarterly Performance Reports (QRs) (5 pages max-recommended)
QRs are due within 30 days after the end of each fiscal year quarter, unless the reporting period ends before 45 days from the effective date of the award, or less than one month from the estimated completion date of the award and the award will not be extended. The primary objectives of the QR are to discuss progress against all indicators identified in the M&E Plan, to tell the story behind the progress and to identify planned changes in programmatic approaches. USAID specifies additional components of quarterly reporting in the award based on the modality. Note that annexes do not count towards the page limit.

i  Project Summary
Highlight major changes in access, security, food security and other relevant elements impacting programming. Summary should be specific to changes in the context from the previous quarter, with an outlook at potential changes in the next quarter. Please include reference to any specific issues that have been the subject of informal updates or approval requests to FFP within the last quarter (e.g., “the cost fluctuations”).

ii  Project Outputs
Project output achievements reflected as planned versus actuals. Include total number of participants targeted and reached overall, disaggregated by sex. If participants are reached by more than one modality, please note this in your narrative. Please provide narrative description for any results over or under targets. Modality specific reporting tables are provided below.

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<td>Participants (Male)</td>
<td>Actual/ Planned</td>
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<td>Actual/ Planned</td>
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<tr>
<td>Participants (Female)</td>
<td>Actual/ Planned</td>
<td>Actual/ Planned</td>
<td>Actual/ Planned</td>
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iii **Programming Performance**
Present results from any outcome and process indicators that have been collected this quarter. This includes data from post-distribution monitoring (PDM), feedback mechanisms and ad-hoc assessments.

iv **Challenges**
Any challenges that the project has faced during the quarter and how they were resolved and discuss any potential challenges or delays, which may impact the program’s ability to achieve its objectives.

v **Market Analysis**
Analyze and present results from market assessments and monitoring (source and participant community markets). Discuss trends and potential programming impacts. In reporting price changes over time, comparisons should be made to any regular seasonal changes of prices. In the absence of robust pre-existing market information systems, awardees should utilize the most accurate, regular, and relevant prices available. Unexpected market impacts should be explained in the QRs and ARR, along with course corrections made. If specific thresholds are being used to identify price fluctuations that could signify an adverse market distortion, please notify USAID in this section if those thresholds have been exceeded during this quarter.

vi **Planned Activities**
Key activities planned for the upcoming quarter.

vii **Success Stories** (as relevant)

viii **Local and Regional Purchase Commodity (LRP) FFPMIS Reporting**
Awardees are expected to enter the following information into the appropriate tables in FFPMIS each quarter:

- Country office, fiscal year, quarter, partner name (implementer), award grant number
- Commodity procured,
- Award quantity approved (MT), quantity procured (MT)
- Commodity cost per MT at the place of purchase (in USD), ocean freight cost per MT (in USD), inland cost per MT (in USD), internal freight cost per MT (in USD)
- Actual quantity delivered (defined as MT of commodity taken into possession by implementer)
- Program element, activity, modality
- Commodity source and origin
- Average cost per participant (total costs ÷ total participants)
- Number of months of distribution
• Date of purchase, market price two weeks prior to and after purchase, remarks/comments on time of year of purchase in relation to main harvest
• Quantity distributed (MT)
• Planned and actual participants disaggregated by sex

ix Cash Transfers and Food Vouchers FFPMIS Reporting
Awarded are expected to enter the following information into the appropriate tables in FFPMIS each quarter:
• Amount of cash transfers/food vouchers approved (planned value for distribution in the quarter)
• Value of individual transfer (in USD)
• Planned and actual number of vouchers distributed and number redeemed
• Planned and actual number of cash transfers distributed
• Total number of participants receiving transfers
• Total planned number of months of distribution
• Average cost per participant (total costs ÷ total participants)
• Cost per month (total costs for the month)
• Frequency of transaction (e.g. how often transfers occur)
• Quantity distributed in MT
• Planned and actual participants disaggregated by sex
• Time from signed agreement to first distribution to participants (if applicable to this reporting period)

x Annex: Loss Reporting
All losses regardless of modality should immediately be reported to FFP as well as be included into quarterly and final reports. When reporting commodity losses include the type, amount and value of commodity including the reason for the loss. For cash and vouchers, losses are defined as any diversion of resource transfers which were intended for participants. When reporting CTP losses include value and reason for the loss.

xi Annex: Commodity Quality and Safety
Commodity safety and quality assurance inspection results compared to local country food safety guidance or Codex Alimentarius, as referenced in the Commodity Safety and Quality Assurance section. Results must contain aflatoxin levels and moisture content certification. Commodity safety and quality inspection certificates will be submitted concurrent with QRs through FFPMIS.

b. Annual Reporting
In addition, in lieu of a fourth quarter programmatic report, an Annual Results Report (ARR) shall be submitted in accordance with the FFP ARR guidance. The ARR reporting guidance can be found under Annual Results Report section on the FFP website. The ARR
should be submitted through FFPMIS. This report will be instrumental in helping USAID complete reporting on overall program performance.

c. Final Programmatic Report
Reporting requirements will be identified in the award. Information should be reported at the end of the project life for the entire life of the project. At a minimum, the final report will include the following.

i Project Summary
Highlight overall project achievements and milestones. Provide general update on food security situation and contextual changes.

ii Project Outputs
Project output achievements reflected as planned versus actuals. Data should be presented per month for all months under the active award. Include total number of participants targeted and reached overall disaggregated by sex. If participants are reached by more than one modality, please note this in your narrative. Please provide narrative description for any and all results over or under targets by more than 10 percent.

iii Programming Performance
Present results from outcome and process indicators. This includes data from baselines, PDMs, feedback mechanisms and final assessments. Data should be presented per month for all months that it was collected under the active award.

iv Lessons Learned
Describe lessons learned on programmatic adaptations made in response to challenges or opportunities encountered, the appropriateness of selected modalities and activities to the context, and unintended consequences of program activities and how they were addressed. Discuss whether the reasons for choosing the modality at the inception of the program held true during implementation. Was any new information uncovered during implementation that would alter or better inform the choice of modality? Note any general programming lessons learned which could apply more broadly to other programs or contexts.

v Market Analysis
Analyze and present results from market assessments and monitoring (source and last mile markets). Discuss trends and potential programming impacts. In reporting price changes over time, comparisons should be made to any regular seasonal changes of prices. In the absence of robust pre-existing market information systems, awardees should utilize the most accurate, regular, and relevant prices available. Unexpected market impacts or disincentives to local production should be explained in the ARR, along with course corrections made.
vi Cross-cutting Elements
Describe how project has assessed as well as addressed gender, protection and conflict sensitive needs and issues.

vii Success Stories (as relevant)

viii Annex: Local and Regional Purchase Commodity (LRP) FFPMIS table
LRP projects are required to report on the LRP FFPMIS table as indicated above.

ix Annex: Cash Transfers and Food Vouchers FFPMIS table
CTP projects are required to report on the LRP FFPMIS table as indicated above.

x Annex: Loss Reporting
All losses regardless of modality should immediately be reported to FFP as well as be included into quarterly and final reports. When reporting commodity losses include the type, amount and value of commodity including the reason for the loss. For cash and vouchers, losses are defined as any diversion of resource transfers which were intended for participants. When reporting CTP losses include value and reason for the loss.

xi Annex: Commodity Quality and Safety
Commodity safety and quality assurance inspection results compared to local country food safety guidance or Codex Alimentarius, as referenced in the Commodity Safety and Quality Assurance section. Results must contain aflatoxin levels and moisture content certification. Commodity safety and quality inspection certificates will be submitted concurrent with QRs through FFPMIS.

2. FINANCIAL REPORTING

Financial reporting requirements will be in accordance with 2 CFR 200. Quarterly financial reports are expected to be submitted within 30 calendar days after the end of the quarter and the final financial report not later than 90 days after the end of the award. More information about financial reporting will be included in the award.

VII. AWARDING AGENCY CONTACTS

Potential applicants shall contact the USAID Agreement Officer for this APS through the following mechanisms:

- Contact ffpemergencygrants@usaid.gov with any questions or comments relating to an emergency project application.
- Technical questions on FFPMIS should be emailed to FFPMIS_support@devis.com
Note: Pre-award contact with any other USG personnel or FFP’s institutional support contractors may result in disqualification of the concept paper or application.

VIII. OTHER INFORMATION

A. REQUIREMENTS FOR ALL PROJECTS

Unless otherwise approved by USAID, the source and origin of commodities financed by USAID under local and regional procurement projects, and the nationality of the suppliers of such commodities, shall be in countries up to the “Lower Middle Income Countries and Territories” category on the OECD-DAC List of ODA recipients, excluding the list of prohibited source countries in the mandatory reference to ADS 310. The most recent DAC list should be used. "Source" is defined in 22 CFR 228.01. "Nationality" rules are defined in 22 CFR 228.12. For the purposes of this APS, “origin” is defined as “the country where a commodity is mined, grown or produced. A commodity is produced when, through manufacturing, processing, or substantial and major assembling of components, a commercially recognized new commodity results that is significantly different in basic characteristics or in purpose of utility from its components.” Commodity procurements will be subject to all applicable laws and regulations, e.g., Department of Treasury Office of Foreign Assets Control (OFAC) regulations.

Under this APS, all applicants (for NGOs, PVOs, and PIOs) proposing USAID-financed ocean shipment of commodities will be required to comply with the USG Cargo Preference Act as described in ADS 315.

B. CODE OF CONDUCT

As a condition for any award specific to EFSP resulting from this APS, applicants must have adopted a code of conduct that addresses the protection of beneficiaries of assistance from sexual exploitation and abuse in humanitarian relief operations. U.S. law stipulates that no International Disaster Assistance (IDA) funds may be obligated to an organization that fails to adopt a code of conduct providing for the protection of beneficiaries of assistance from sexual exploitation and abuse in humanitarian relief operations. Such a code of conduct must be consistent with the UN Inter-Agency Standing Committee (IASC) Task Force on Protection from Sexual Exploitation and Abuse in Humanitarian Crises, which includes the following core principles:

1. Sexual exploitation and abuse by humanitarian workers constitute acts of gross misconduct and are therefore grounds for termination of employment;

2. Sexual activity with children (persons under the age of 18) is prohibited regardless of the age of majority or age of consent locally. Mistaken belief in the age of a child is not a defense;

3. Exchange of money, employment, goods, or services for sex, including sexual favors or other forms of humiliating, degrading, or exploitative behavior is prohibited. This
includes exchange of assistance that is due to participants;

4. Sexual relationships between humanitarian workers and participants are strongly discouraged since they are based on inherently unequal power dynamics. Such relationships undermine the credibility and integrity of humanitarian aid work;

5. Where a humanitarian worker develops concerns or suspicions regarding sexual abuse or exploitation by a fellow worker, whether in the same humanitarian aid agency or not, s/he must report such concerns via established agency reporting mechanisms;

6. Humanitarian workers are obliged to create and maintain an environment that prevents sexual exploitation and abuse and promotes the implementation of their code of conduct. Managers at all levels have particular responsibilities to support and develop systems that maintain this environment.

C. USAID DISABILITY POLICY AND ACCESSIBILITY STANDARDS
The applicant’s attention is directed to USAID Disability Policies. These policies have implications for both the project design and project budget.

D. VOLUNTARY SURVEY ON FAITH–BASED AND COMMUNITY ORGANIZATIONS
The applicant is encouraged, but is not required, to submit USAID’s Voluntary Survey on Faith-Based and Community Organizations.

E. INELIGIBLE GOODS AND SERVICES, INELIGIBLE SUPPLIERS, AND RESTRICTED GOODS
The applicant’s attention is directed to ADS 310, ADS 312, and ADS 313. These rules and requirements may affect the project design, budget, timing of award, and/or timely project implementation and post-award administration.

F. PROGRAMMATIC AND TECHNICAL REFERENCES
Please consult the Guidance and Resources sections on USAID’s Food Assistance website for further information pertaining to the international emergency food assistance project activities described in this APS. If you have suggestions for additional resources, please submit them to ffpemergencygrants@usaid.gov. USAID does not necessarily endorse the views expressed in the documents listed in the “Online Resources” section of the website.

For gender considerations see the following resources:

- USAID’s Policy on Gender Equality and Female Empowerment
- More information on gender integration in project design can be found on the USAID website.
- Tips for conducting a gender analysis at the activity or project level can be found in ADS 201.
For technical considerations on complementary activities for all modalities see the following resources for technical requirements and guidelines for technical sectors:

- USAID/Office of Conflict Management and Mitigation
- Sphere Handbook
- OFDA Guidelines for Proposals

For country-specific FFP food assistance response figures, please refer to USAID FFP’s Country Fact Sheets.

For additional guidance on using FFPMIS, click here.