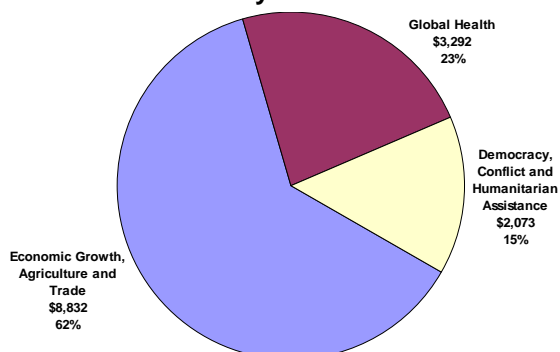
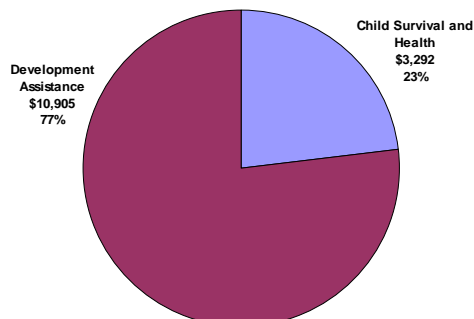


# Jamaica

**FY 2006 Assistance by Sector**



**FY 2006 Assistance by Account**



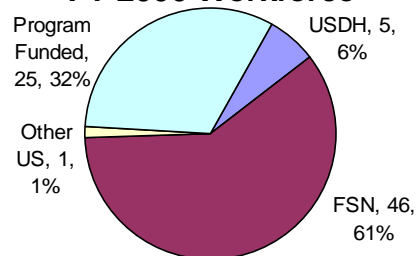
## Objectives and Budget

Objective	SO Number	FY 2004	FY 2005	FY 2006
Sustainable Improvement of Natural Resources	532-002	3,957		
Improved Reproductive Health	532-003	3,488		
Improving Education Quality in Jamaica	532-004	4,677		
Enhancing Business Development in Jamaica	532-006	2,210		
Strengthening Democracy and Governance in Jamaica	532-008	2,599	1,522	
Economic Growth	532-009	717	2,000	1,876
Environment	532-010		4,813	3,156
Health	532-011	1,133	4,517	3,292
Education	532-012		3,465	3,800
Democracy and Governance	532-013		953	2,073
Disaster Rehabilitation and Preparedness	532-014		18,000	
<b>Total (in thousands of dollars)</b>		<b>18,781</b>	<b>35,270</b>	<b>14,197</b>

## Administrative Expenses and Workforce

Administrative Expenses	FY 2004	FY 2005	FY 2006
Mission Allocation	3,042	3,009	3,006
USDH Salaries & Benefits	923	607	620
Program Funds	906	1,059	1,059
<b>Total (in thousands of dollars)</b>	<b>4,871</b>	<b>4,675</b>	<b>4,685</b>

**FY 2006 Workforce**



Mission Director: Karen Turner





## Jamaica PROGRAM SUMMARY

(in thousands of dollars)

Accounts	FY 2003 Actual	FY 2004 Actual	FY 2005 Current	FY 2006 Request
Child Survival and Health Programs Fund	3,713	4,621	4,517	3,292
Development Assistance	13,713	14,160	12,753	10,905
Development Credit Authority	106	0	0	0
International Disaster Assistance	0	0	18,000	0
<b>Total Program Funds</b>	<b>17,532</b>	<b>18,781</b>	<b>35,270</b>	<b>14,197</b>

### STRATEGIC OBJECTIVE SUMMARY

532-002 Sustainable Improvement of Natural Resources				
DA	3,248	3,957	0	0
DCA	53	0	0	0
532-003 Improved Reproductive Health				
CSH	3,713	3,488	0	0
532-004 Improving Education Quality in Jamaica				
DA	4,678	4,677	0	0
532-006 Enhancing Business Development in Jamaica				
DA	2,837	2,210	0	0
DCA	53	0	0	0
532-008 Strengthening Democracy and Governance in Jamaica				
DA	2,950	2,599	1,522	0
532-009 Economic Growth				
DA	0	717	2,000	1,876
532-010 Environment				
DA	0	0	4,813	3,156
532-011 Health				
CSH	0	1,133	4,517	3,292
532-012 Education				
DA	0	0	3,465	3,800
532-013 Democracy and Governance				
DA	0	0	953	2,073
532-014 Disaster Rehabilitation and Preparedness				
IDA	0	0	18,000	0

Mission Director,  
Karen Turner

## Data Sheet

<b>USAID Mission:</b>	Jamaica
<b>Program Title:</b>	Strengthening Democracy and Governance in Jamaica
<b>Pillar:</b>	Democracy, Conflict and Humanitarian Assistance
<b>Strategic Objective:</b>	532-008
<b>Status:</b>	Last Year of Expenditure 2005
<b>Planned FY 2005 Obligation:</b>	\$1,522,000 DA
<b>Prior Year Unobligated:</b>	\$0
<b>Proposed FY 2006 Obligation:</b>	\$0
<b>Year of Initial Obligation:</b>	2001
<b>Estimated Year of Final Obligation:</b>	2005

**Summary:** USAID's program is strengthening civil society's participation on issues of governance, fostering the use of community policing in Jamaica, and improving the efficiency of the justice system through technical assistance and grants to local organizations. Program activities have contributed to the reduction of crime and violence in the inner city community of Grants Pen in Kingston, i.e., supporting the establishment of a privately financed model community police service facility, strengthening community policing practices, and supporting community/police interaction. In addition, the program is expanding governance by facilitating wider and more effective citizen and nongovernmental organization (NGO) participation in advocacy and policy making and improving the efficiency of Jamaica's justice system.

### **Inputs, Outputs, Activities:**

**FY 2005 Program:** Strengthen Civil Society (\$570,000 DA). Civil society strengthening activities began in October 2003. This program is building the capacity of 16 local nongovernmental organization (NGO) partners to undertake more effective advocacy and influence legislation, public policy and community-level governance to combat crime and violence and raise citizens' awareness, participation, and access to justice. USAID will continue to support creative activities that develop awareness among students at primary, secondary, and tertiary levels of human rights and citizens' responsibilities. Principal contractors, grantees, and partners include Management Systems International, Jamaicans for Justice, and Independent Jamaica Council for Human Rights.

Improve Justice Sector/Legal Framework (\$952,000 DA). The key activity is support for a pilot community policing program that includes the establishment of a model community police and service facility (CSF) in the Kingston community of Grants Pen. CSF will offer a wide range of services including a post office, automatic banking machines, cyber center, and a community meeting room in addition to a full service community police station. Training for police officers and citizens will continue in conflict resolution, de-escalation of violent situations, and collaborative problem solving. The training is providing police officers with skills to perform their duties effectively while generating confidence and support of the citizens living in the inner-city community of Grants Pen. Citizens are gaining a greater appreciation of community policing concepts and acquiring skills to more effectively work through problems with fellow citizens and the police. The American Chamber of Commerce (AMCHAM) in Jamaica is playing a leading role in supporting community policing under the program by raising an estimated \$1.7 million to date from the local private sector for the construction and operational start-up of the CSF. USAID will provide furnishing and equipment for the facility, which is scheduled for completion in August 2005.

USAID will continue mentoring programs in two schools in Grants Pen that are helping students improve academic performance and interpersonal skills, and gain exposure to positive adult role models. To complement the mentoring program, USAID will also support an initiative to teach better parenting skills. Assistance will support public education initiatives targeting crime and violence issues using various media, including community radio. Since improved community-police relations are viewed as a critical contributor to crime and violence reduction, USAID is examining the prospects for replication of this community policing initiative in other Jamaican communities.

**FY 2006 Program:** Program activities will be completed in FY 2005.

**Performance and Results:** At the end of FY 2005, community policing will have been successfully introduced in Jamaica and improved community-police relations will have emerged. The role of the private sector in crime and violence reduction will have been demonstrated by construction and successful start-up operation of the private sector-financed Community Police Service Facility (CSF). More efficient case management and tracking systems will exist and serve as the foundation for a more efficient court system and improved governance and citizen security. Taken together, all of these activities will contribute to a reduction of one of Jamaica's major challenges-crime and violence-which will contribute to accelerating economic growth for the country. In addition, by the program's end, computerization of case management in seven Resident Magistrates (RM) Courts and provision of computers and other equipment to the courts to facilitate efficient case tracking will have been completed. As a result, an improved case tracking system will be in place. Partners will include the Police Executive Research Forum, the Stella Maris Foundation, Youth Opportunities Unlimited, the private sector, community groups, schools, and others.

## US Financing in Thousands of Dollars

Jamaica

532-008 Strengthening Democracy and Governance in Jamaica	DA	ESF
<b>Through September 30, 2003</b>		
Obligations	2,950	2,995
Expenditures	67	1,325
Unliquidated	2,883	1,670
<b>Fiscal Year 2004</b>		
Obligations	2,500	0
Expenditures	2,262	1,419
<b>Through September 30, 2004</b>		
Obligations	5,450	2,995
Expenditures	2,329	2,744
Unliquidated	3,121	251
<b>Prior Year Unobligated Funds</b>		
Obligations	0	0
<b>Planned Fiscal Year 2005 NOA</b>		
Obligations	1,522	0
<b>Total Planned Fiscal Year 2005</b>		
Obligations	1,522	0
<b>Proposed Fiscal Year 2006 NOA</b>		
Obligations	0	0
Future Obligations	13,733	0
Est. Total Cost	20,705	2,995





## US Financing in Thousands of Dollars

Jamaica

532-009 Economic Growth	DA
<b>Through September 30, 2003</b>	
Obligations	0
Expenditures	0
Unliquidated	0
<b>Fiscal Year 2004</b>	
Obligations	850
Expenditures	0
<b>Through September 30, 2004</b>	
Obligations	850
Expenditures	0
Unliquidated	850
<b>Prior Year Unobligated Funds</b>	
Obligations	0
<b>Planned Fiscal Year 2005 NOA</b>	
Obligations	2,000
<b>Total Planned Fiscal Year 2005</b>	
Obligations	2,000
<b>Proposed Fiscal Year 2006 NOA</b>	
Obligations	1,876
Future Obligations	15,324
Est. Total Cost	20,050





## US Financing in Thousands of Dollars

Jamaica

532-010 Environment	DA
<b>Through September 30, 2003</b>	
Obligations	0
Expenditures	0
Unliquidated	0
<b>Fiscal Year 2004</b>	
Obligations	0
Expenditures	0
<b>Through September 30, 2004</b>	
Obligations	0
Expenditures	0
Unliquidated	0
<b>Prior Year Unobligated Funds</b>	
Obligations	0
<b>Planned Fiscal Year 2005 NOA</b>	
Obligations	4,813
<b>Total Planned Fiscal Year 2005</b>	
Obligations	4,813
<b>Proposed Fiscal Year 2006 NOA</b>	
Obligations	3,156
Future Obligations	15,231
Est. Total Cost	23,200





## US Financing in Thousands of Dollars

Jamaica

532-011 Health	<b>CSH</b>
<b>Through September 30, 2003</b>	
Obligations	0
Expenditures	0
Unliquidated	0
<b>Fiscal Year 2004</b>	
Obligations	1,133
Expenditures	0
<b>Through September 30, 2004</b>	
Obligations	1,133
Expenditures	0
Unliquidated	1,133
<b>Prior Year Unobligated Funds</b>	
Obligations	0
<b>Planned Fiscal Year 2005 NOA</b>	
Obligations	4,517
<b>Total Planned Fiscal Year 2005</b>	
Obligations	4,517
<b>Proposed Fiscal Year 2006 NOA</b>	
Obligations	3,292
Future Obligations	16,658
Est. Total Cost	25,600

## Data Sheet

<b>USAID Mission:</b>	Jamaica
<b>Program Title:</b>	Education
<b>Pillar:</b>	Economic Growth, Agriculture and Trade
<b>Strategic Objective:</b>	532-012
<b>Status:</b>	New in FY 2005
<b>Planned FY 2005 Obligation:</b>	\$3,465,000 DA
<b>Prior Year Unobligated:</b>	\$0
<b>Proposed FY 2006 Obligation:</b>	\$3,800,000 DA
<b>Year of Initial Obligation:</b>	2005
<b>Estimated Year of Final Obligation:</b>	2009

**Summary:** USAID's basic education program in Jamaica is designed to improve the quality of Jamaica's education system at the primary and secondary levels. The program focuses on primary and secondary schools and at-risk and out-of-school youth to improve literacy and numeracy rates and reduce underperformance, particularly by boys, and to better link educational outcomes with the skills needed for a competitive economy. A critical aspect of this new strategic objective will be activities that seek to increase the participation in and support of parents, communities, and the private sector in efforts to improve the quality of education in Jamaica. Activities will be more closely linked to those under the Presidential Initiative Caribbean Center of Excellence in Teacher Training (CETT), which is focused on strengthening reading in grades 1-3, and to other components of the Mission's overall strategy, such as promoting healthy behaviors among youth.

### **Inputs, Outputs, Activities:**

**FY 2005 Program:** Improve the Quality of Basic Education (\$2,465,000 DA). USAID intends to provide development assistance to improve the quality of the education system in Jamaica at the primary and secondary school levels. USAID will continue its focus on students in selected poor communities and poor performing primary and secondary schools, with special emphasis on grades 1-4 and grades 7-9. Activities will include teacher training and the provision of resources and materials to establish reading rooms and reading laboratories as well as curriculum development. Funds will be used to strengthen Parent Teacher Associations and school board members and provide training in effective management skills.

USAID intends to work with the private sector as well as parent, teacher, and student associations to leverage private-sector support for education in Jamaica. The program will strengthen ties between the private sector, the community and the education system and facilitate financial or in-kind support for education, which could be used to improve educational outcomes. To increase the impact and sustainability of USAID's educational development efforts, the program will also work in partnership with the Global Development Alliance to leverage private sector resources. Special efforts will also be made to engage the private sector in supporting activities undertaken by local NGOs implementing various educational programs to address the needs of at-risk and out-of-school youth. Partners include the Ministry of Education, parents groups, and contractors and grantees to be determined through competition.

Improve Quality of Workforce (\$1,000,000 DA). In order to improve the quality of life of at-risk youth and steer them away from crime and violence, USAID will provide assistance, outside of the formal education system, which focuses on addressing the educational needs of at-risk and out-of-school youth. Activities will include vocational training and other various skills building training designed to assist the participants in gaining employment. The program will also focus on improving literacy and numeracy for out-of-school youth, provide resource materials and encourage the involvement of parents and communities. Partners are expected to include local NGOs.

**FY 2006 Program:** Improve the Quality of Basic Education (\$2,800,000 DA). USAID intends to continue providing assistance to primary and secondary schools to improve the quality and efficiency of education.

The program will emphasize and encourage increased community and private sector participation. The program will also support the Government of Jamaica's Task Force on Education and assist in the implementation of recommendations and new policies of the Task Force. Partners include those identified in FY 2005.

Improve Quality of Workforce (\$1,000,000 DA). USAID intends to continue providing support to at-risk and out-of-school youth in targeted communities. Assistance will include vocational training, skills building training, literacy and numeracy, and the provision of educational resources. The program will focus on helping at-risk and out-of-school youth become better trained to gain employment and integrate into society. Special effort will also be made to return out-of-school youth to the formal school system and continue their education. Partners include those identified in FY 2005.

**Performance and Results:** Activities under this program are expected to begin in mid-2005. At the end of the program, expected achievements include an increased number of children who are literate and numerate; improved quality of basic education; and improved quality of workforce, which could ultimately result in a better trained and qualified workforce to meet Jamaica's human capacity needs. In addition, increased and improved participation by parents, communities, and the private sector in achieving high-quality educational outcomes is also expected to be accomplished by the end of the program.

## US Financing in Thousands of Dollars

Jamaica

532-012 Education	DA
<b>Through September 30, 2003</b>	
Obligations	0
Expenditures	0
Unliquidated	0
<b>Fiscal Year 2004</b>	
Obligations	0
Expenditures	0
<b>Through September 30, 2004</b>	
Obligations	0
Expenditures	0
Unliquidated	0
<b>Prior Year Unobligated Funds</b>	
Obligations	0
<b>Planned Fiscal Year 2005 NOA</b>	
Obligations	3,465
<b>Total Planned Fiscal Year 2005</b>	
Obligations	3,465
<b>Proposed Fiscal Year 2006 NOA</b>	
Obligations	3,800
Future Obligations	13,935
Est. Total Cost	21,200





## US Financing in Thousands of Dollars

Jamaica

532-013 Democracy and Governance	DA
<b>Through September 30, 2003</b>	
Obligations	0
Expenditures	0
Unliquidated	0
<b>Fiscal Year 2004</b>	
Obligations	0
Expenditures	0
<b>Through September 30, 2004</b>	
Obligations	0
Expenditures	0
Unliquidated	0
<b>Prior Year Unobligated Funds</b>	
Obligations	0
<b>Planned Fiscal Year 2005 NOA</b>	
Obligations	953
<b>Total Planned Fiscal Year 2005</b>	
Obligations	953
<b>Proposed Fiscal Year 2006 NOA</b>	
Obligations	2,073
Future Obligations	13,974
Est. Total Cost	17,000

## Data Sheet

<b>USAID Mission:</b>	Jamaica
<b>Program Title:</b>	Disaster Rehabilitation and Preparedness
<b>Pillar:</b>	Democracy, Conflict and Humanitarian Assistance
<b>Strategic Objective:</b>	532-014
<b>Status:</b>	New in FY 2005
<b>Planned FY 2005 Obligation:</b>	\$18,000,000 IDA
<b>Prior Year Unobligated:</b>	\$0
<b>Proposed FY 2006 Obligation:</b>	\$0
<b>Year of Initial Obligation:</b>	2005
<b>Estimated Year of Final Obligation:</b>	2005

**Summary:** The 2004 hurricane season was a particularly active one for the Caribbean region, culminating in Hurricane Ivan, which left in its wake immense destruction on a number of islands, including Jamaica, where it directly affected over 370,000 people and left over \$580 million in damages island wide. In October 2004, the U.S. Congress approved \$100 million of IDA supplemental funding for hurricane recovery efforts in the Caribbean. USAID's hurricane recovery program in Jamaica, with its emphasis on speed, self-help and "building back better," supports the people of Jamaica in their endeavors to quickly recover, rebuild, and resume their path to sustainable development.

### **Inputs, Outputs, Activities:**

**FY 2005 Program:** Protect and Increase the Assets and Livelihoods of the Poor during Periods of Stress (\$18,000,000 IDA) USAID's Hurricane Reconstruction and Recovery Program on the island of Jamaica restores people's livelihood and shelter while reducing vulnerabilities to similar events in the future. It focuses on three key areas: community revitalization, business and agriculture rehabilitation, and school rehabilitation and resupply.

USAID's community revitalization effort uses an approach that maximizes local ownership of and participation in the program as well as facilitates community-based income opportunities. Activities include housing repairs, new housing construction, repair of tourist sites and attractions, repair of community centers, and repair of water and sanitation works. The self-help housing repair and new housing construction activities will restore houses to pre-hurricane or better conditions and are in compliance with local building codes and hurricane resistance standards.

The business and agriculture rehabilitation initiative works to restore the livelihoods of those affected by the hurricane. USAID's programs promote restoration of small and medium-sized businesses to pre-Hurricane Ivan production levels or better through the provision of technical assistance, training, and grants, with a special emphasis on agribusiness (horticulture and poultry), fisheries, and the crafts sector. USAID's assistance is rapidly rehabilitating and generating employment opportunities in the agricultural and agribusiness sectors. The program provides technical assistance, skills training, and inputs to hurricane affected persons to help them generate much needed income.

The school rehabilitation and resupply activity focuses on the repair, rehabilitation, and resupply of more than 189 public schools and 3 teachers colleges, including schools that participate in the Centers for Excellence in Teacher Training (CETT) initiative. All repair work will be within compliance to local building code and hurricane resistance standards. Many of the schools also function as community shelters and will be better prepared for that role after repairs are complete.

USAID's implementing partners for these activities include the Planning and Development Collaborative International (PADCO), Development Alternatives, Inc., local non-governmental organizations, grassroots community groups, and various ministries and offices within the Government of Jamaica.

**FY 2006 Program:** No funds will be obligated in FY 2006.

**Performance and Results:** This program began in early FY 2005 and will end on December 31, 2005. By the end of the program, more than 675 damaged houses will have been repaired and an estimated 200 new houses will have been built. More than 1,000 people will have received skills training in order to re-enter the work force. An estimated 2000 small horticultural farmers and 300 poultry farmers will have received support and resumed operations. Repairs will have been completed on 189 schools and three teacher's colleges, benefiting students across the island

## US Financing in Thousands of Dollars

Jamaica

532-014 Disaster Rehabilitation and Preparedness	IDA
<b>Through September 30, 2003</b>	
Obligations	0
Expenditures	0
Unliquidated	0
<b>Fiscal Year 2004</b>	
Obligations	0
Expenditures	0
<b>Through September 30, 2004</b>	
Obligations	0
Expenditures	0
Unliquidated	0
<b>Prior Year Unobligated Funds</b>	
Obligations	0
<b>Planned Fiscal Year 2005 NOA</b>	
Obligations	18,000
<b>Total Planned Fiscal Year 2005</b>	
Obligations	18,000
<b>Proposed Fiscal Year 2006 NOA</b>	
Obligations	0
Future Obligations	0
Est. Total Cost	18,000